UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported) April 28, 2016

Domino's Pizza, Inc.

(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization)

001-32242 (Commission File Number)

30 Frank Lloyd Wright Drive Ann Arbor, Michigan (Address of Principal Executive Offices) 38-2511577 (I.R.S. Employer Identification No.)

> 48105 (Zip Code)

Registrant's telephone number, including area code (734) 930-3030

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02. Results of Operations and Financial Condition.

On April 28, 2016, the Company issued a press release announcing financial results for the first quarter, ended March 27, 2016. A copy of the press release is attached hereto as Exhibit 99.1. The information in this Form 8-K and the Exhibit attached hereto are being furnished pursuant to Item 2.02 of Form 8-K and therefore shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

| Exhibit <u>Number</u> | Description |
|--------------------------|--|
| 99.1 | Domino's Pizza, Inc. 2016 first quarter financial results press release, dated April 28, 2016. |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DOMINO'S PIZZA, INC. (Registrant)

/s/ Jeffrey D. Lawrence

Jeffrey D. Lawrence Chief Financial Officer

Date: April 28, 2016

For Immediate Release



Contact: Lynn Liddle, Executive Vice President, Communications, Investor Relations and Legislative Affairs (734) 930-3008

<u>Domino's Pizza® Announces First Quarter 2016 Financial Results</u> <u>Strong Fundamentals and Continued Innovation Help Drive Positive Results</u>

ANN ARBOR, Michigan, April 28, 2016: Domino's Pizza, Inc. (NYSE: DPZ), the recognized world leader in pizza delivery, today announced results for the first quarter of 2016, comprised of growth in same store sales, global store counts and earnings per share. Domestic same store sales grew 6.4% during the quarter versus the year-ago period, continuing the 20-quarter positive sales momentum in the U.S. business. The international division also posted strong results with quarterly same store sales growth of 7.9%, marking the 89th consecutive quarter of international same store sales growth. The Company had global net store growth of 162 stores in the quarter, and 953 net new stores on a trailing thirteen period basis.

Diluted EPS was 89 cents for the first quarter, which was up 9.9% over the Company's reported EPS in the prior year quarter. During the quarter, the Company received and retired 456,936 shares of its common stock upon the completion of its previously announced accelerated share repurchase (ASR) program. The Board of Directors also declared a 38-cent per share quarterly dividend for shareholders of record as of June 15, 2016, to be paid on June 30, 2016.

J. Patrick Doyle, Domino's President and Chief Executive Officer, said: "We started 2016 with yet another strong quarter of growth for both our international and domestic operations. Business remains robust thanks to our tremendous fundamentals and brand momentum."

First Quarter Highlights:

| (dollars in millions, except per share data) | First Quarter of 2016 | First Quarter of 2015 |
|--|-----------------------------|-----------------------------|
| Net income | \$ 45.5 | \$ 46.3 |
| Weighted average diluted shares | 51,230,604 | 57,013,552 |
| Diluted earnings per share | \$ 0.89 | \$ 0.81 |

- **Revenues** were up 7.4% for the first quarter versus the prior year period, due primarily to higher supply chain revenues from increased volumes. Increased domestic franchise and Company-owned store revenues and higher international revenues resulting from both same store sales and store count growth also contributed to this increase. The negative impact of foreign currency exchange rates partially offset this increase.
- **Net Income** was down 1.8% for the first quarter versus the prior year period, due to higher interest expense as a result of the Company's 2015 recapitalization, as well as the negative impact of foreign currency exchange rates. Higher domestic and international same store sales growth, global store count growth and higher supply chain volumes partially offset this decrease.
- **Diluted EPS** was 89 cents for the first quarter versus 81 cents in the prior year quarter. This represents an 8-cent or 9.9% increase over the prior year quarter. This increase was driven by the aforementioned operating results as well as lower diluted share counts, primarily as a result of the ASR program.

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The table below outlines certain statistical measures utilized by the Company to analyze its performance. Refer to the *Comments on Regulation G* section on page three for additional details.

| | First Quarter of 2016 | First Quarter of 2015 |
|--|-----------------------------|-----------------------------|
| Same store sales growth: (versus prior year period) | | |
| Domestic Company-owned stores | +4.0% | +15.9% |
| Domestic franchise stores | +6.6% | +14.4% |
| Domestic stores | +6.4% | +14.5% |
| International stores (excluding foreign currency impact) | +7.9% | +7.8% |
| Global retail sales growth: (versus prior year period) | | |
| Domestic stores | +7.9% | +16.5% |
| International stores | +6.7% | +5.0% |
| Total | +7.3% | +10.4% |
| Global retail sales growth: (versus prior year period, excluding foreign currency impact) | | |

| Domestic stores | +7.9% | +16.5% |
|----------------------|--------|--------|
| International stores | +15.4% | +16.4% |
| Total | +11.7% | +16.4% |

| | Domestic Company- owned Stores | Domestic Franchise Stores | Total Domestic Stores | International Stores | Total |
|-----------------------------------|--------------------------------------|---------------------------------|-----------------------------|-------------------------|--------|
| Store counts: | | | | | |
| Store count at January 3, 2016 | 384 | 4,816 | 5,200 | 7,330 | 12,530 |
| Openings | 1 | 17 | 18 | 163 | 181 |
| Closings | — | (2) | (2) | (17) | (19) |
| Store count at March 27, 2016 | 385 | 4,831 | 5,216 | 7,476 | 12,692 |
| First quarter 2016 net change | 1 | 15 | 16 | 146 | 162 |
| Trailing four quarters net change | 6 | 126 | 132 | 821 | 953 |

Conference Call Information

The Company will file its quarterly report on Form 10-Q this morning. As previously announced, Domino's Pizza, Inc. will hold a **conference call today** at 10 a.m. (Eastern) to review its first quarter 2016 financial results. The call can be accessed by dialing (888) 400-9978 (U.S./Canada) or (706) 634-4947 (International). Ask for the Domino's Pizza conference call. The call will also be webcast at <u>biz.dominos.com</u>. The webcast will also be archived for one year on <u>biz.dominos.com</u>.

Accelerated Share Repurchase Program

During the first quarter of 2016, the Company's previously announced \$600.0 million ASR program was completed. On March 14, 2016, at final settlement, the Company received and retired 456,936 shares of its common stock based on the terms of the related ASR agreement. The average purchase price per share for all of the 5,315,930 shares the Company received and retired over the entirety of the \$600.0 million ASR program was \$112.87. As of April 21, 2016, the Company had authorization for repurchases of \$200.0 million remaining under its open market share repurchase program.

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Liquidity

As of March 27, 2016, the Company had approximately:

- \$178.3 million of unrestricted cash and cash equivalents;
- \$2.21 billion in total debt; and
- \$78.8 million of available borrowings under its \$125.0 million variable funding notes, net of letters of credit issued of \$46.2 million. The Company has collateralized \$35.0 million of these letters of credit with restricted cash, and has the ability to access this cash with minimal notice.

The Company invested \$10.5 million in capital expenditures during the first quarter of 2016, versus \$7.6 million in the first quarter of 2015. Free cash flow, as reconciled below to cash flows from operations as determined under generally accepted accounting principles (GAAP), was approximately \$6.7 million in the first quarter of 2016.

| (in thousands) | First Quarter of 2016 |
|---|--------------------------|
| Net cash provided by operating activities | \$ 17,148 |
| Capital expenditures | (10,486) |
| Free cash flow | \$ 6,662 |

Comments on Regulation G

In addition to the GAAP financial measures set forth in this press release, the Company has included non-GAAP financial measures within the meaning of Regulation G. The Company has also included metrics such as global retail sales growth and same store sales growth, which are commonly used statistical measures in the quick-service restaurant industry that are important to understanding Company performance.

The Company uses "**Global retail sales**" to refer to total worldwide retail sales at Company-owned and franchise stores. The Company believes global retail sales information is useful in analyzing revenues because franchisees pay royalties that are based on a percentage of franchise retail sales. The Company reviews comparable industry global retail sales information to assess business trends and to track the growth of the Domino's Pizza[®] brand. In addition, supply chain revenues are directly impacted by changes in franchise retail sales. Retail sales for franchise stores are reported to the Company by its franchisees and are not included in Company revenues.

The Company uses "**Same store sales growth**," which is calculated by including only sales from stores that also had sales in the comparable period of the prior year. International same store sales growth is calculated similarly to domestic same store sales growth. Changes in international same store sales are reported excluding foreign currency impacts, which reflect changes in international local currency sales.

The Company uses "**Free cash flow**," which is calculated as cash flows from operations less capital expenditures, both as reported under GAAP. The Company believes that the free cash flow measure is important to investors and other interested persons, and that such persons benefit from having a measure which communicates how much cash flow is available for working capital needs or to be used for repurchasing debt, making acquisitions, repurchasing common stock, paying dividends or other similar uses of cash.

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About Domino's Pizza®

Founded in 1960, Domino's Pizza is the recognized world leader in pizza delivery, with a significant business in carryout pizza. It ranks among the world's top public restaurant brands with a global enterprise of more than 12,600 stores in over 80 international markets. Domino's had global retail sales of over \$9.9 billion in 2015, with more than \$4.8 billion in the U.S. and nearly \$5.1 billion internationally. In the first quarter of 2016, Domino's had global retail sales of over \$2.3 billion, with over \$1.1 billion in the U.S. and nearly \$1.2 billion internationally. Its system is comprised of independent franchise owners who accounted for nearly 97% of Domino's stores as of the first quarter of 2016. Emphasis on technology innovation helped Domino's generate over 50% of U.S. sales from digital channels at the end of 2015, and an estimated \$4.7 billion annually in global digital sales. Domino's features an ordering app lineup that covers nearly 95% of the U.S. smartphone market and recently introduced several innovative ordering platforms, including Ford SYNC[®], Samsung Smart TV[®] Apple Watch and Amazon Echo, as well as Twitter and text message using a pizza emoji. In late 2015, Domino's announced the design and launch of the DXP[®], a purpose-built pizza delivery vehicle, as well as its first digital customer loyalty program.

Order – <u>dominos.com</u> AnyWare Ordering – <u>anyware.dominos.com</u> Company Info – <u>biz.dominos.com</u> Twitter – <u>twitter.com/dominos</u> Facebook – <u>facebook.com/dominos</u> Instagram – <u>instagram.com/dominos</u> YouTube – <u>youtube.com/dominos</u>

Please visit our Investor Relations website at biz.dominos.com to view a schedule of upcoming earnings releases, significant announcements and conference webcasts.

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995:

This press release contains forward-looking statements. You can identify forward-looking statements because they contain words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "intends," "plans," "estimates," or "anticipates" or similar expressions that concern our strategy, plans or intentions. These forward-looking statements relating to our anticipated profitability, estimates in same store sales growth, the growth of our international business, ability to service our indebtedness, our future cash flows, our operating performance, trends in our business and other descriptions of future events reflect the Company's expectations based upon currently available information and data. However, actual results are subject to future risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. The risks and uncertainties that could cause actual results to differ materially include: the level of our long-term and other indebtedness; uncertainties relating to litigation; consumer preferences, spending patterns and demographic trends; the effectiveness of our advertising, operations and promotional initiatives; the strength of our brand in the markets in which we compete; our ability to retain key personnel; new product, digital ordering and concept developments by us, and other food-industry competitors; the ongoing level of profitability of our franchisees; our ability and that of our franchisees to open new restaurants and keep existing restaurants in operation; changes in operating expenses resulting from changes in prices of food (particularly cheese), labor, utilities, insurance, employee benefits and other operating costs; the impact that widespread illness or general health concerns may have on our business and the economy of the countries where we operate; severe weather conditions and natural disasters; changes in our effective tax rate; changes in foreign currency exchange rates; changes in government legislation and regulations; adequacy of our insurance coverage; costs related to future financings; our ability and that of our franchisees to successfully operate in the current credit environment; changes in the level of consumer spending given the general economic conditions including interest rates, energy prices and consumer confidence; availability of borrowings under our variable funding notes and our letters of credit; and changes in accounting policies. Important factors that could cause actual results to differ materially from our expectations are more fully described in our other filings with the Securities and Exchange Commission, including under the section headed "Risk Factors" in our annual report on Form 10-K. These forward-looking statements speak only as of the date of this press release, and you should not rely on such statements as representing the views of the Company as of any subsequent date. Except as required by applicable securities laws, we do not undertake to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

TABLES TO FOLLOW

Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Income (Unaudited)

| | | Fiscal Quarter Ended | | |
|--|-------------------|---------------------------|-------------------|---------------------------|
| | March 27, 2016 | % of Total Revenues | March 22, 2015 | % of Total Revenues |
| (In thousands, except per share data) | | | | |
| Revenues: | | | | |
| Domestic Company-owned stores | \$ 96,443 | | \$ 92,375 | |
| Domestic franchise | 68,151 | | 61,774 | |
| Supply chain | 335,695 | | 311,656 | |
| International franchise | 38,886 | | 36,222 | |
| Total revenues | 539,175 | 100.0% | 502,027 | 100.0% |
| Cost of sales: | | | | |
| Domestic Company-owned stores | 72,755 | | 68,152 | |
| Supply chain | 299,204 | | 276,809 | |
| Total cost of sales | 371,959 | 69.0% | 344,961 | 68.7% |
| Operating margin | 167,216 | 31.0% | 157,066 | 31.3% |
| General and administrative | 68,504 | 12.7% | 62,813 | 12.5% |
| Income from operations | 98,712 | 18.3% | 94,253 | 18.8% |
| Interest expense, net | (25,870) | (4.8)% | (20,071) | (4.0)% |
| Income before provision for income taxes | 72,842 | 13.5% | 74,182 | 14.8% |
| Provision for income taxes | 27,391 | 5.1% | 27,893 | 5.6% |
| Net income | \$ 45,451 | 8.4% | \$ 46,289 | 9.2% |
| Earnings per share: | | | | |
| Common stock – diluted | \$ 0.89 | | \$ 0.81 | |
| Dividends declared per share | \$ 0.38 | | \$ 0.31 | |

Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (Unaudited)

| | March 27, 2016 | January 3, 2016 |
|---|----------------|-----------------|
| (In thousands) Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 178,252 | \$ 133,449 |
| Restricted cash and cash equivalents | 154,123 | 180,940 |
| Accounts receivable | 130,520 | 131,582 |
| Inventories | 39,108 | 36,861 |
| Advertising fund assets, restricted | 90,651 | 99,159 |
| Prepaid expenses and other | 33,832 | 20,646 |
| Total current assets | 626,486 | 602,637 |
| Property, plant and equipment, net | 131,060 | 131,890 |
| Other assets | 63,213 | 65,318 |
| Total assets | \$ 820,759 | \$ 799,845 |
| Liabilities and stockholders' deficit | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 41,593 | \$ 59,333 |
| Accounts payable | 86,137 | 106,927 |
| Dividends payable | 19,398 | 557 |
| Advertising fund liabilities | 90,651 | 99,159 |
| Other accrued liabilities | 95,947 | 110,007 |
| Total current liabilities | 333,726 | 375,983 |
| Long-term liabilities: | | |
| Long-term debt, less current portion | 2,173,403 | 2,181,460 |
| Other accrued liabilities | 43,909 | 42,653 |
| Total long-term liabilities | 2,217,312 | 2,224,113 |
| Total stockholders' deficit | (1,730,279) | (1,800,251) |
| Total liabilities and stockholders' deficit | \$ 820,759 | \$ 799,845 |

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Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (Unaudited)

| | Fiscal Qua | |
|---|-------------------|-------------------|
| | March 27, 2016 | March 22, 2015 |
| (In thousands) | 2010 | 2013 |
| Cash flows from operating activities: | | |
| Net income | \$ 45,451 | \$ 46,289 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 8,221 | 7,347 |
| Losses on sale/disposal of assets | 86 | 150 |
| Amortization of debt issuance costs | 1,660 | 1,274 |
| Provision for deferred income taxes | 4,397 | 198 |
| Non-cash compensation expense | 4,898 | 4,466 |
| Tax impact from equity-based compensation | (31,896) | (4,677) |
| Other | 135 | 74 |
| Changes in operating assets and liabilities | (15,135) | 29,624 |
| Net cash provided by operating activities | 17,817 | 84,745 |
| Cash flows from investing activities: | | |
| Capital expenditures | (11,155) | (7,600) |
| Proceeds from sale of assets | 1,742 | 6,789 |
| Changes in restricted cash | 26,817 | (579) |
| Other | (587) | 1,556 |
| Net cash provided by investing activities | 16,817 | 166 |
| Cash flows from financing activities: | | |
| Repayments of long-term debt and capital lease obligations | (27,459) | (103) |
| Proceeds from exercise of stock options | 9,182 | 1,196 |
| Tax impact from equity-based compensation | 31,896 | 4,677 |
| Purchases of common stock | — | (29,512) |
| Tax payments for restricted stock upon vesting | (3,036) | (3,632) |
| Payments of common stock dividends and equivalents | (164) | (13,965) |
| Net cash provided by (used in) financing activities | 10,419 | (41,339) |
| Effect of exchange rate changes on cash and cash equivalents | (250) | 564 |
| Change in cash and cash equivalents | 44,803 | 44,136 |
| Cash and cash equivalents, at beginning of period | 133,449 | 30,855 |
| Cash and cash equivalents, at end of period | \$178,252 | \$ 74,991 |

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