than Domino's, Inc. and its subsidiaries.

## **SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

<b>FORM</b>	10-Q
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(Mark ⊠	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
	For the quarterly period ended June 19, 2005
	OR
	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
	For the transition period from: to
	Commission file numbers: Domino's Pizza, Inc. 333-114442 Domino's, Inc. 333-107774
	Domino's Pizza, Inc.  Domino's, Inc.  (Exact name of registrant as specified in its charter)  Delaware  38-2511577
	Delaware 38-3025165 (State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification Number)
	30 Frank Lloyd Wright Drive Ann Arbor, Michigan 48106 (Address of principal executive offices)  (734) 930-3030 (Registrant's telephone number, including area code)
preced	te by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the ling 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for th 0 days. Yes 🗵 No 🗆
Indica	te by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act): Yes □ No ⊠
	July 17, 2005, Domino's Pizza, Inc. had 66,182,767 shares of common stock, par value \$0.01 per share, outstanding. As of July 17, 2005, Domino's, Inc. of July 17, 20

This Quarterly Report on Form 10-Q is a combined quarterly report being filed separately by two registrants: Domino's Pizza, Inc. and Domino's, Inc. Except where the context clearly indicates otherwise, any references in this report to Domino's Pizza, Inc. includes all subsidiaries of Domino's Pizza, Inc., including Domino's, Inc. Domino's, Inc. makes no representation as to the information contained in this report in relation to Domino's Pizza, Inc. and its subsidiaries, other

## Domino's Pizza, Inc. Domino's, Inc.

## TABLE OF CONTENTS

		rage ivo.
PART I.	FINANCIAL INFORMATION	
Item 1.	Financial Statements	
	Condensed Consolidated Balance Sheets (Unaudited) – June 19, 2005 and January 2, 2005	3
	Condensed Consolidated Statements of Income (Unaudited) – Fiscal quarter and two fiscal quarters ended June 19, 2005 and June 13, 2004	4
	Condensed Consolidated Statements of Cash Flows (Unaudited) – Two fiscal quarters ended June 19, 2005 and June 13, 2004	5
	Notes to Condensed Consolidated Financial Statements (Unaudited)	6
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	13
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	22
Item 4.	Controls and Procedures	22
PART II.	OTHER INFORMATION	
Item 1.	<u>Legal Proceedings</u>	23
Item 2.	Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities	23
Item 3.	<u>Defaults Upon Senior Securities</u>	23
Item 4.	Submission of Matters to a Vote of Security Holders	24
Item 5.	Other Information	24
Item 6.	<u>Exhibits</u>	24
SICNATII	DES	25

## PART I. FINANCIAL INFORMATION

## **Item 1. Financial Statements**

## Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (Unaudited)

			1112FT 2 2005
(In thousands)	June 19, 2005	Jan	nuary 2, 2005 (Note)
Assets			
Current assets:			
Cash and cash equivalents	\$ 10,504	\$	40,396
Accounts receivable	67,770	Ψ	73,138
Inventories	20,191		21,505
Notes receivable	1,610		1,763
Prepaid expenses and other	21,509		13,555
Advertising fund assets, restricted	37,636		32,817
Deferred income taxes	6,252		6,317
Defended income taxes		_	0,517
Total current assets	165,472	_	189,491
Property, plant and equipment:			
Land and buildings	23,737		23,24
Leasehold and other improvements	80,857		74,922
Equipment	163,752		159,462
Construction in progress	4,029		6,114
		_	-,
	272,375		263,739
Accumulated depreciation and amortization	135,185		126,856
Property, plant and equipment, net	137,190		136,883
Other assets:		_	
Deferred financing costs	12,589		13,411
Goodwill	22,685		22,955
Capitalized software			24,079
	22,234		
Other assets Deferred income taxes	20,947 38,538		20,832 39,696
		_	
Total other assets	116,993		120,973
Total assets	\$ 419,655	\$	447,347
**1900 1 . 11 11 11 00 0		_	
Liabilities and stockholders' deficit			
Current liabilities:			
Current portion of long-term debt	\$ 16,490	\$	25,295
Accounts payable	51,926		55,350
Insurance reserves	9,985		9,778
Advertising fund liabilities	37,636		32,817
Other accrued liabilities	70,614		66,427
Total current liabilities	186,651		189,667
		_	
Long-term liabilities:	EE 4 400		755 405
Long-term debt, less current portion	754,182		755,405
Insurance reserves Other accrued liabilities	19,770 33,177		18,039 34,116
Outer accruct maximics			J4,110
Total long-term liabilities	807,129	_	807,560
Stockholders' deficit:			
Common stock	661		687
Additional paid-in capital	244,179		302,413
Retained deficit	(824,443)		(859,289
Deferred stock compensation	(179)		(202
Accumulated other comprehensive income	5,657		6,51
Total stockholders' deficit	(E7/L12E)	_	(5/10 99)
	(574,125)		(549,880
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Note: The balance sheet at January 2, 2005 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

See accompanying notes.

## Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Income (Unaudited)

	Fi	cal Quar	ter Ended	-	Two Fiscal Q	uarter	ters Ended	
(In thousands, except per share data)		e 19, 05	June 13, 2004	_	June 19, 2005	J	fune 13, 2004	
Revenues:								
Domestic Company-owned stores	\$ 9	,674	\$ 84,062	\$	189,900	\$	172,027	
Domestic franchise		7,237	33,767		76,470	4	68,405	
Domestic distribution		3,225	180,927		390,042		351,776	
International		,818	25,480		60,210		50,783	
Total revenues	346	5,954	324,236	_	716,622		642,991	
Cost of sales:								
Domestic Company-owned stores	73	3,093	68,970		151,232		139,073	
Domestic distribution		,213	164,482		352,323		318,681	
International		5,249	13,183		31,655		26,524	
Total cost of sales	258	3,555	246,635		535,210		484,278	
Operating margin	88	3,399	77,601	_	181,412		158,713	
General and administrative	43	,819	38,280		84,337		75,920	
Income from operations	46	5,580	39,321		97,075		82,793	
Interest income		76	96		289		183	
Interest expense	(10	),562)	(13,904	)	(21,178)		(27,891)	
Income before provision for income taxes	36	5,094	25,513	_	76,186		55,085	
Provision for income taxes	12	2,693	9,631		27,827		20,794	
Net income	\$ 23	3,401	\$ 15,882	\$	48,359	\$	34,291	
Earnings per share:	<del></del>			_		_		
Common stock – basic	\$	0.36	\$ 0.20	\$	0.72	\$	0.49	
Common stock – diluted	J.	0.35	0.18		0.72	φ	0.49	
Class L common stock – basic		N/A	\$ 2.57		N/A	\$	5.07	
Class L common stock – diluted		N/A	2.57		N/A		5.06	
Dividends declared per share	\$	0.10	\$ —	\$	0.20	\$	_	

See accompanying notes.

## Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (Unaudited)

	Two Fiscal Q	uarters Ended
(In thousands)	June 19, 2005	June 13, 2004
Cash flows from operating activities:		
Net income	\$ 48,359	\$ 34,291
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	14,686	14,057
Amortization of deferred financing costs and debt discount	1,450	1,662
Provision for deferred income taxes	899	3,030
Other	1,085	437
Changes in operating assets and liabilities	5,119	(531)
Net cash provided by operating activities	71,598	52,946
Cash flows from investing activities:		
Capital expenditures	(15,210)	(17,639)
Other	2,486	389
Net cash used in investing activities	(12,724)	(17,250)
Cash flows from financing activities:		
Proceeds from issuance of long-term debt	40,000	_
Repayments of long-term debt and capital lease obligation	(50,136)	(26,427)
Purchase of common stock	(75,000)	(262)
Dividends	(6,903)	_
Other	3,424	(595)
Net cash used in financing activities	(88,615)	(27,284)
Effect of exchange rate changes on cash and cash equivalents	(151)	449
Increase (decrease) in cash and cash equivalents	(29,892)	8,861
Cash and cash equivalents, at beginning of period	40,396	46,391
Cash and cash equivalents, at end of period	\$ 10,504	\$ 55,252

See accompanying notes.

Domino's Pizza, Inc. and Subsidiaries Notes to Condensed Consolidated Financial Statements (Unaudited; tabular amounts in thousands, except percentages, share and per share amounts)

#### June 19, 2005

#### 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto for the fiscal year ended January 2, 2005 included in our annual report on Form 10-K.

In the opinion of management, all adjustments, consisting of normal recurring items, considered necessary for a fair presentation have been included. Operating results for the fiscal quarter and two fiscal quarters ended June 19, 2005 are not necessarily indicative of the results that may be expected for the fiscal year ending January 1, 2006.

Domino's Pizza, Inc. is the parent and holding company of Domino's, Inc. Accordingly, all 10 outstanding shares of Domino's, Inc. common stock, par value \$0.01 per share, are owned by Domino's Pizza, Inc. As the holding company of Domino's, Inc., Domino's Pizza, Inc. does not conduct ongoing business operations. As a result, the financial information for Domino's Pizza, Inc. and subsidiaries and Domino's, Inc. and subsidiaries is substantially similar. As the differences are minor, we have presented Domino's Pizza, Inc. and subsidiaries information throughout this filing, except for the supplemental guarantor condensed consolidating financial statements of Domino's, Inc. and subsidiaries included in footnote 10.

#### 2. Comprehensive Income

	Fiscal Qua	rter Ended	Two Fiscal Quarters En			
	June 19, 2005	June 13, 2004	June 19, 2005	June 13, 2004		
Net income	\$23,401	\$15,882	\$ 48,359	\$ 34,291		
Unrealized gains (losses) on derivative instruments, net of tax	(1,730)	6,399	1,475	6,206		
Reclassification adjustment for (gains) losses included in net income, net of tax	(644)	688	(942)	1,337		
Currency translation adjustment	(689)	(263)	(1,387)	(408)		
Comprehensive income	\$20,338	\$22,706	\$ 47,505	\$ 41,426		

#### 3. Segment Information

The following table summarizes revenues, income from operations and earnings before interest, taxes, depreciation, amortization and other, which is the measure by which management allocates resources to its segments and which we refer to as Segment Income, for each of our reportable segments.

Fiscal Quarters Ended	June 19,	2005 and Jun	e 13, 2004
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	Domestic Stores	Domestic Distribution	Int	ernational	tersegment Revenues	Other	_	Total
Revenues –								
2005	\$128,911	\$ 214,851	\$	29,818	\$ (26,626)	\$ —	\$	346,954
2004	117,829	206,186		25,480	(25,259)	_		324,236
Income from operations –								
2005	\$ 33,689	\$ 11,719	\$	9,331	N/A	\$(8,159)	\$	46,580
2004	28,344	10,479		7,479	N/A	(6,981)		39,321
Segment Income –								
2005	\$ 36,562	\$ 14,132	\$	9,702	N/A	\$(6,302)	\$	54,094
2004	31,191	12,823		7,759	N/A	(5,307)		46,466
2004	31,191	12,823		7,759	N/A	(5,307)		46,466

Two Fiscal Quarters Ended June 19, 2005 and June 13, 2004

	Domestic Stores	Domestic Distribution	Inte	rnational	tersegment Revenues	_	Other	Total
Revenues –								
2005	\$ 266,370	\$ 445,826	\$	60,210	\$ (55,784)	\$	_	\$ 716,622
2004	240,432	400,125		50,783	(48,349)		_	642,991
Income from operations –								
2005	\$ 70,955	\$ 24,799	\$	17,927	N/A	\$ (	16,606)	\$ 97,075
2004	60,118	21,411		14,990	N/A	(	13,726)	82,793
Segment Income –								
2005	\$ 76,573	\$ 29,761	\$	18,652	N/A	\$ (	12,975)	\$ 112,011
2004	66,018	25,960		15,505	N/A	(	10,572)	96,911

The following table reconciles Total Segment Income to consolidated income before provision for income taxes.

		Fiscal Qua	rter End	ed	Two Fiscal Quarters Ended					
	J	June 19, 2005		June 13, 2004		June 19, 2005		June 13, 2004		
Total Segment Income	\$	54,094	\$	46,466	\$	112,011	\$	96,911		
Depreciation and amortization		(7,365)		(7,112)		(14,686)		(14,057)		
Losses on sale/disposal of assets		(68)		(20)		(88)		(38)		
Non-cash stock compensation expense		(81)		(13)		(162)		(23)		
Income from operations		46,580		39,321		97,075		82,793		
Interest income		76		96		289		183		
Interest expense		(10,562)		(13,904)		(21,178)		(27,891)		
Income before provision for income taxes	\$	36,094	\$	25,513	\$	76,186	\$	55,085		

## 4. Earnings Per Share

3									
		Fiscal Qua	arter Ende	d		Two Fiscal Q	uarters E	nded	
Net income available to common stockholders – basic and diluted		June 19, 2005		June 13, 2004		June 19, 2005		June 13, 2004	
	\$	23,401	\$	15,882	\$	48,359	\$	34,291	
Allocation of net income to common stockholders:									
Common stock	\$	23,401	\$	6,580	\$	48,359	\$	15,978	
Class L		N/A		9,302		N/A		18,313	
Weighted average number of shares:									
Common stock	65	5,285,749	32	,701,176	67	7,112,059	32	2,701,326	
Class L		N/A	3	,613,978		N/A	3	3,613,993	
Earnings per share – basic:									
Common stock	\$	0.36	\$	0.20	\$	0.72	\$	0.49	
Class L		N/A		2.57		N/A		5.07	
Diluted weighted average number of shares:									
Common stock	67	7,770,769	36	,901,875	69	9,505,619	30	6,902,025	
Class L		N/A	3	,617,486		N/A	3	3,617,327	
Earnings per share – diluted:									
Common stock	\$	0.35	\$	0.18	\$	0.70	\$	0.43	
Class L		N/A		2.57		N/A		5.06	

#### 5. Stock-Based Compensation

We account for our stock option plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. The following table illustrates the effect on net income if we had applied the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation" to the stock-based employee compensation.

	Fiscal Qua	rter Ended	Two Fiscal Quarters Ende		
	June 19, 2005	June 13, 2004	June 19, 2005	June 13, 2004	
Net income, as reported	\$23,401	\$15,882	\$ 48,359	\$	34,291
Add: Stock-based employee compensation expense included in reported net income, net of related tax					
effects	53	8	103		15
Deduct: Total stock-based employee compensation expense determined under the fair value method for all awards, net of related tax effects	(333)	(82)	(663)		(163)
Net income, pro forma	\$23,121	\$15,808	\$ 47,799	\$	34,143
				_	
Pro forma earnings per share – basic:					
Common stock	\$ 0.35	\$ 0.20	\$ 0.71	\$	0.49
Class L	N/A	2.57	N/A		5.07
Pro forma earnings per share – diluted:					
Common stock	\$ 0.34	\$ 0.18	\$ 0.69	\$	0.43
Class L	N/A	2.57	N/A		5.06

#### 6. Related Party Share Repurchase

During the second quarter, we repurchased and retired 4,409,171 shares of our Common Stock from JP Morgan Capital, L.P. and its affiliates (collectively, JPMP), for \$75.0 million, or \$17.01 per share. The repurchase price of \$17.01 per share in this private transaction was based on a negotiated discount between us and JPMP. We used \$35.0 million of available cash on hand and \$40.0 million of borrowings from our revolving credit facility to fund the repurchase of shares.

#### 7. Income Taxes

Our effective tax rate was 35.2% for the second quarter, down from 37.8% in the first quarter. This decrease in the effective tax rate for the second quarter was the result of the reversal of approximately \$1.1 million of valuation allowances related to net operating loss deferred tax assets from certain of our foreign operations.

## 8. Supplemental Disclosure of Cash Flow Information

During the first two quarters of 2005, we have recorded approximately \$12.7 million in income tax payable reductions as a result of the tax benefit related to the exercise of stock options.

## 9. New Accounting Pronouncements

In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123R (revised 2004), "Share-Based Payments" (SFAS 123R). In April 2005, the FASB amended SFAS 123R to delay the effective date of the Statement to the first annual period beginning after June 15, 2005. SFAS 123R requires that the cost of all employee stock options, as well as other equity-based compensation arrangements, be reflected in the financial statements based on the estimated fair value of the awards. We are required to adopt SFAS 123R at the beginning of fiscal 2006. We are currently assessing valuation model alternatives (i.e. Black-Scholes or binomial models) as well as related assumptions to be used in such models. Additionally, we are evaluating the two adoption alternatives (the modified-prospective method and the modified-retrospective method). Once our evaluation is complete, we will determine an appropriate valuation model, the method of adoption and the impact the adoption will have on our results of operations.

#### 10. Supplemental Guarantor Condensed Consolidating Financial Statements of Domino's, Inc. and Subsidiaries

The tables below present condensed consolidating financial information for the applicable periods for: (1) Domino's, Inc.; (2) on a combined basis, the guarantor subsidiaries of Domino's, Inc.'s senior subordinated notes due 2011, which includes most of the domestic subsidiaries of Domino's, Inc. and one foreign subsidiary of Domino's, Inc.; and (3) on a combined basis, the non-guarantor subsidiaries of Domino's, Inc.'s senior subordinated notes due 2011. The separate financial statements of Domino's, Inc. and subsidiaries are presented using the equity method of accounting. Accordingly, Domino's, Inc.'s investment in subsidiaries is included in "Other assets" and the net earnings of the subsidiaries are included in "Equity earnings in subsidiaries". Except for the minor differences noted in the footnotes to the condensed consolidating financial statements below, the consolidated financial statements of Domino's, Inc. and subsidiaries. Each of the guarantor subsidiaries is jointly, severally, fully and unconditionally liable under the related guarantee.

#### Domino's, Inc. and Subsidiaries Supplemental Guarantor Condensed Consolidating Balance Sheets

		As of June 19, 2005							
	Domino's, Inc.	Domino's, Inc.  Guarantor Subsidiaries Subsidiaries			Eliminations	Consolidated			
Cash and cash equivalents	\$ —	\$ 9,107	\$	1,397	\$ —	\$ 10,504			
Accounts receivable	<del></del>	61,082		6,688	_	67,770			
Advertising fund assets, restricted	<u> </u>	_		37,636	_	37,636			
Other current assets	4,029	42,629		2,904		49,562			
Current assets	4,029	112,818		48,625	_	165,472			
Property, plant and equipment, net	_	132,014		5,176	_	137,190			
Other assets	207,412	68,228		1,088	(159,735)	116,993			
Total assets	\$ 211,441	\$ 313,060	\$	54,889	\$(159,735)	\$ 419,655			
Convert portion of long town debt	\$ 16,198	\$ 251	\$	41	\$ —	\$ 16,490			
Current portion of long-term debt Accounts payable	\$ 10,190	37,224	Ф	14,702	\$ —	51,926			
Advertising fund liabilities		37,224		37,636	<u>—</u>	37,636			
Other current liabilities	14,452	57,395	,		_	73,990			
Other current hadmittes				2,145		75,550			
Current liabilities (1)	30,650	94,870		54,522	_	180,042			
Long-term debt	748,307	5,580		295		754,182			
Other long-term liabilities	_	52,667		280	_	52,947			
Long-term liabilities	748,307	58,247		575	_	807,129			
Stockholder's equity (deficit) (1)	(567,516)	159,943		(208)	(159,735)	(567,516)			
Total liabilities and stockholder's equity (deficit)	\$ 211,441	\$ 313,060	\$	54,889	\$(159,735)	\$ 419,655			
			_						

As of January 2, 2005

		Guarantor Domino's, Inc. Subsidiaries		Non-Guarantor Subsidiaries		Eliminations	Consolidated	
Cash and cash equivalents	\$	3,124	\$ 36,331	\$	941	\$ —	\$ 40,396	
Accounts receivable		_	65,404		7,734	_	73,138	
Advertising fund assets, restricted		_	_		32,817	_	32,817	
Other current assets	_	4,050	36,258		2,832		43,140	
Current assets		7,174	137,993		44,324	_	189,491	
Property, plant and equipment, net		_	130,853		6,030	_	136,883	
Other assets		227,984	71,578		1,481	(180,070)	120,973	
Total assets	\$	235,158	\$ 340,424	\$	51,835	\$(180,070)	\$ 447,347	
Current portion of long-term debt	\$	25,000	\$ 242	\$	53	\$ —	\$ 25,295	
Accounts payable		_	40,417		14,933	_	55,350	
Advertising fund liabilities		_	_		32,817	_	32,817	
Other current liabilities	_	10,672	63,755		1,773		76,200	
Current liabilities (1)		35,672	104,414		49,576	_	189,662	
Long-term debt		749,361	5,687		357	_	755,405	
Other long-term liabilities		_	51,903		252	_	52,155	
Long-term liabilities	_	749,361	57,590		609		807,560	
Stockholder's equity (deficit) (1)	_	(549,875)	178,420		1,650	(180,070)	(549,875)	
Total liabilities and stockholder's equity (deficit)	\$	235,158	\$ 340,424	\$	51,835	\$(180,070)	\$ 447,347	

Domino's Pizza, Inc. and subsidiaries had current liabilities of \$186,651, and \$189,667, or \$6,609 more than and \$5 more than Domino's, Inc. and subsidiaries at June 19, 2005 and January 2, 2005, respectively. Domino's Pizza, Inc. and subsidiaries had total stockholders' deficit of \$(574,125) and \$(549,880), or \$6,609 more than and \$5 more than Domino's, Inc. and subsidiaries at June 19, 2005 and January 2, 2005, respectively. The differences at June 19, 2005 resulted from the inclusion of a dividend payable recorded on Domino's Pizza, Inc. and subsidiaries that was not recorded on Domino's, Inc. and subsidiaries. While Domino's, Inc. and subsidiaries plans to distribute funds to Domino's Pizza, Inc. and subsidiaries to pay this dividend, it was not a liability for Domino's, Inc. and subsidiaries at June 19, 2005. There were no other differences between Domino's, Inc. and subsidiaries as compared to Domino's Pizza, Inc. and subsidiaries for the periods presented.

#### Domino's, Inc. and Subsidiaries Supplemental Guarantor Condensed Consolidating Statements of Income

Fiscal Quarter Ended June 19, 2005

		Fiscal Quarter Ended June 15, 2005								
		omino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries		Eliminations	Consolidated			
Revenues	\$	_	\$ 339,222	\$	7,732	\$ —	\$ 346,954			
Cost of sales	_		253,073		5,482		258,555			
Operating margin		_	86,149		2,250	_	88,399			
General and administrative	_		39,281		2,538		41,819			
Income (loss) from operations		_	46,868		(288)	_	46,580			
Equity earnings in subsidiaries		30,073	_		_	(30,073)	_			
Interest expense, net		(10,448)	(36)		(2)	_	(10,486)			
	_				-					
Income (loss) before provision (benefit) for income taxes		19,625	46,832		(290)	(30,073)	36,094			
Provision (benefit) for income taxes	<u>-</u>	(3,776)	16,469				12,693			
Net income (loss)	\$	23,401	\$ 30,363	\$	(290)	\$ (30,073)	\$ 23,401			
	_									

Two Fiscal	Onarters	Ended	Tune 1	9 2005

		1 WO 1 130	ai Quai ters Enucu sun	13, 2003	
	Domino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenues	<u> </u>	\$ 700,916	\$ 15,706	\$ —	\$ 716,622
Cost of sales		523,959	11,251		535,210
Operating margin	_	176,957	4,455	_	181,412
General and administrative		79,313	5,024		84,337
Income (loss) from operations	_	97,644	(569)	_	97,075
Equity earnings in subsidiaries	61,406			(61,406)	(20,000)
Interest income (expense), net	(20,892)	19	(16)		(20,889)
Income (loss) before provision (benefit) for income taxes	40,514	97,663	(585)	(61,406)	76,186
Provision (benefit) for income taxes	(7,845)	35,672			27,827
Net income (loss)	\$ 48,359	\$ 61,991	\$ (585)	\$ (61,406)	\$ 48,359
		Fiscal	Quarter Ended June 13	3, 2004	
	Domino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenues	\$ —	\$ 317,599	\$ 6,637	\$ —	\$ 324,236
Cost of sales		241,816	4,819		246,635
Operating margin	_	75,783	1,818	_	77,601
General and administrative		36,271	2,009		38,280
Income (loss) from operations	<u> </u>	39,512	(191)	_	39,321
Equity earnings in subsidiaries	24,308	_	_	(24,308)	_
Interest income (expense), net	(13,743)	84	(149)		(13,808)
Income (loss) before provision (benefit) for income taxes	10,565	39,596	(340)	(24,308)	25,513
Provision (benefit) for income taxes	(5,317)	14,948			9,631
Net income (loss)	\$ 15,882	\$ 24,648	\$ (340)	\$ (24,308)	\$ 15,882
		Two Fisc	cal Quarters Ended June	e 13, 2004	
	Domino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenues	\$ —	\$ 630,073	\$ 12,918	\$ —	\$ 642,991
Cost of sales		474,728	9,550		484,278
Operating margin	_	155,345	3,368	_	158,713
General and administrative		72,129	3,791		75,920
Income (loss) from operations	_	83,216	(423)	_	82,793
Equity earnings in subsidiaries	51,169	_	_	(51,169)	_
Interest income (expense), net	(27,531)	89	(266)		(27,708)
Income (loss) before provision (benefit) for income taxes	23,638	83,305	(689)	(51,169)	55,085
Provision (benefit) for income taxes	(10,653)	31,447			20,794
Net income (loss)	\$ 34,291	\$ 51,858	\$ (689)	\$ (51,169)	\$ 34,291

Cash and cash equivalents, at beginning of period (2)

Cash and cash equivalents, at end of period (2)

### Domino's, Inc. and Subsidiaries Supplemental Condensed Consolidating Statements of Cash Flows

Two Fiscal Quarters Ended June 19, 2005

	Domino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated		
Net cash provided by (used in) operating activities (2)	\$ (15,663)	\$ 86,587	\$ 680	\$ —	\$ 71,604		
Capital expenditures		(15,136)	(74)		(15,210)		
Other	_	2,486	_	_	2,486		
Net cash used in investing activities		(12,650)	(74)		(12,724)		
Proceeds from the issuance of long-term debt	40,000				40,000		
Repayments of debt	(50,000)	(99)	(37)	_	(50,136)		
Other	22,539	(101,024)	_	_	(78,485)		
Net cash provided by (used in) financing activities (2)	12,539	(101,123)	(37)		(88,621)		
Effect of exchange rate changes on cash and cash equivalents	<u> </u>	(38)	(113)		(151)		
Increase (decrease) in cash and cash equivalents	(3,124)	(27,224)	456	_	(29,892)		
Cash and cash equivalents, at beginning of period	3,124	36,331	941		40,396		
Cash and cash equivalents, at end of period	\$	\$ 9,107	\$ 1,397	\$ —	\$ 10,504		
		Two Fisca	ıl Quarters Ended June	13, 2004			
	Domino's, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated		
Net cash provided by (used in) operating activities	\$ (28,640)	\$ 79,695	\$ 1,891	\$ —	\$ 52,946		
Capital expenditures		(16,283)	(1,356)		(17,639)		
Other	_	389	<del>-</del>	_	389		
Net cash used in investing activities		(15,894)	(1,356)		(17,250)		
Repayments of debt	(26,234)	(90)	(103)		(26,427)		
Other	54,874	(55,727)			(853)		
Net cash provided by (used in) financing activities (2)	28,640	(55,817)	(103)		(27,280)		
Effect of exchange rate changes on cash and cash equivalents		461	(12)		449		
Increase in cash and cash equivalents		8,445	420		8,865		
mercuse in cash and cash equivalents		<del></del>	420		0,003		

44,663

\$ 53,108

1,603

2,023

46,266

55,131

Domino's Pizza, Inc. and subsidiaries had net cash provided by operating activities of \$71,598, or \$6 less than Domino's, Inc. and subsidiaries, during the first two quarters of 2005. Domino's Pizza, Inc. and subsidiaries had net cash used in financing activities of \$(88,615) and \$(27,284), or \$6 less than and \$4 more than Domino's, Inc. and subsidiaries, during the first two quarters of 2005 and the first two quarters of 2004, respectively. Cash and cash equivalents for Domino's Pizza, Inc. and subsidiaries was \$46,391 and \$55,252 at December 28, 2003 and June 13, 2004, respectively. There were no other differences between Domino's, Inc. and subsidiaries as compared to Domino's Pizza, Inc. and subsidiaries for the periods presented.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Unaudited; tabular amounts in millions, except percentages and store data)

The 2005 and 2004 second quarters referenced herein represent the twelve-week periods ended June 19, 2005 and June 13, 2004, respectively. The 2005 and 2004 first two quarters referenced herein represent the twenty-four week periods ended June 19, 2005 and June 13, 2004, respectively.

#### Overview

During the second quarter and first two quarters of 2005, global retail sales, comprised of retail sales at both our franchise and Company-owned stores worldwide, grew 13.5% and 13.7%, respectively, as compared to the prior year periods. This growth was driven primarily by robust same store sales growth in both our domestic and international markets as well as an increase in our worldwide store counts. During the same periods, revenues grew 7.0% and 11.5%, respectively, as compared to the prior year periods. Additionally, we reported increases in income from operations of 18.5% and 17.3% as compared to the prior year periods.

Our global retail sales benefited from strong same store sales growth, both domestically and internationally, an increase in our worldwide store counts and the positive effect of a weaker U.S. Dollar in the key international markets in which we compete. During the second quarter and first two quarters of 2005, domestic same store sales grew 6.9% and 9.0%, respectively, comprised of domestic Company-owned same store sales increases of 8.6% and 11.2%, respectively, and domestic franchise same store sales increases of 6.6% and 8.7%, respectively. These positive same store sales results were driven by positive consumer response to the Company's marketing and promotional activities. We also continued to benefit from strong same store sales in our international markets during the second quarter and first two quarters, which increased 7.8% and 8.2%, respectively, on a constant dollar basis versus the prior year periods. The second quarter marked the 46<sup>th</sup> consecutive quarter that we have grown our international same store sales. Additionally, we grew our worldwide net store counts by 79 and 348 stores during the second quarter and trailing four quarters, respectively.

Income from operations increased \$7.3 million, or 18.5%, to \$46.6 million in the second quarter, from \$39.3 million in the comparable period in 2004, and increased \$14.3 million, or 17.3%, to \$97.1 million in the first two quarters, from \$82.8 million in the comparable period in 2004. These increases were driven by higher royalty revenues from domestic and international franchise stores, higher domestic Company-owned same store sales, higher volumes in our distribution business and lower cheese costs at our Company-owned stores. The average published cheese block price per pound decreased \$0.50 and \$0.14 to \$1.51 and \$1.53 in the second quarter and first two quarters of 2005, respectively, compared to the prior year period. These increases in income from operations were offset in part by higher variable general and administrative expenses as a result of improved financial performance as compared to the prior year.

Net income increased \$7.5 million, or 47.3%, to \$23.4 million in the second quarter, from \$15.9 million in the comparable period in 2004, and increased \$14.1 million, or 41.0%, to \$48.4 million in the first two quarters, from \$34.3 million in the comparable period in 2004. These increases were driven primarily by the aforementioned increases in income from operations as well as a reduction in interest expense from the comparable periods in 2004. The reduction in interest expense was a result of lower average debt balances and a reduction in our average borrowing rates. Additionally, net income was positively impacted by lower income taxes resulting from the reversal of valuation allowances related to net operating loss deferred tax assets from certain of our foreign operations.

#### Critical accounting policies and estimates

The following discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. The preparation of these financial statements requires our management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures of contingent assets and liabilities. On an ongoing basis, our management evaluates its estimates, including those related to revenue recognition, allowance for uncollectible receivables, long-lived and intangible assets, insurance and legal matters and income taxes. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from those estimates. Changes in our estimates could materially impact our results of operations and financial condition for any particular period. We believe that our most critical accounting policies are:

Revenue recognition. We earn revenues through our network of domestic Company-owned and franchise stores, dough manufacturing and distribution centers and international operations. Retail sales from Company-owned stores and royalty revenues resulting from the retail sales from franchise stores are recognized as revenues when the items are delivered to or carried out by customers. Sales of food from our distribution centers are recognized as revenues upon delivery of the food to franchisees while sales of equipment and supplies from our distribution centers are generally recognized as revenues upon shipment of the related products to franchisees.

Allowance for uncollectible receivables. We closely monitor our accounts and notes receivable balances and provide allowances for uncollectible amounts as a result of our reviews. These estimates are based on, among other factors, historical collection experience and a review of our receivables by aging category. Additionally, we may also provide allowances for uncollectible receivables based on specific customer collection issues that we have identified. While write-offs of bad debts have historically been within our expectations and the provisions established, management cannot guarantee that future write-offs will not exceed historical rates. Specifically, if the financial condition of our franchisees were to deteriorate resulting in an impairment of their ability to make payments, additional allowances may be required.

Long-lived and intangible assets. We record long-lived assets, including property, plant and equipment and capitalized software, at cost. For acquisitions of franchise operations, we estimate the fair values of the assets and liabilities acquired based on physical inspection of assets, historical experience and other information available to us regarding the acquisition. We depreciate and amortize long-lived assets using useful lives determined by us based on historical experience and other information available to us. We review long-lived assets for impairment when events or circumstances indicate that the related amounts might be impaired. We perform related impairment tests on a market level basis for Company-owned stores. At January 2, 2005, we determined that our long-lived assets were not impaired. However, if our future operating performance were to deteriorate, we may be required to recognize an impairment charge.

We evaluate goodwill for impairment by comparing the fair value of our reporting units to their carrying values. A significant portion of our goodwill relates to acquisitions of domestic franchise stores and is included in our domestic stores segment. At January 2, 2005, the fair value of our business operations with associated goodwill exceeded their recorded carrying value, including the related goodwill. However, if the future performance of our domestic Company-owned stores or other segment operations were to deteriorate, we may be required to recognize a goodwill impairment charge.

At June 19, 2005, we had approximately \$5.5 million in net book value of long-lived assets and goodwill associated with our Company-owned operations in The Netherlands. Recently, our Netherlands operations have performed unfavorably to our internal forecasts and expectations. Management has responded to this performance gap by developing plans to improve the operating results of this business. If these plans ultimately prove unsuccessful, we may be required to record a partial impairment charge associated with these operations.

Insurance and legal matters. We are a party to lawsuits and legal proceedings arising in the ordinary course of business. Management closely monitors these legal matters and estimates the probable costs for the resolution of such matters. These estimates are primarily determined by consulting with both internal and external parties handling the matters and are based upon an analysis of potential results, assuming a combination of litigation and settlement strategies. If our estimates relating to legal matters proved inaccurate for any reason, we may be required to increase or decrease the related expense in future periods.

For certain periods prior to December 1998 and for periods after December 2001, we maintain insurance coverage for workers' compensation, general liability and owned and non-owned auto liability under insurance policies requiring payment of a deductible for each occurrence up to between \$500,000 and \$3.0 million, depending on the policy year and line of coverage. The related insurance reserves are determined using actuarial estimates, which are based on historical information along with assumptions about future events. Changes in assumptions for such factors as medical costs and legal actions, as well as changes in actual experience, could cause these estimates to change in the near term which could result in an increase or decrease in the related expense in future periods.

*Income taxes*. Our net deferred tax assets assume that we will generate sufficient taxable income in specific tax jurisdictions, based on estimates and assumptions. The amounts relating to taxes recorded on the balance sheet, including tax reserves, also consider the ultimate resolution of revenue agent reviews based on estimates and assumptions. If these estimates and assumptions change in the future, we may be required to adjust our valuation allowance or other tax reserves resulting in additional income tax expense or benefit in future periods.

## Same Store Sales Growth (versus the comparable periods in 2004)

	Second Quarter of 2005	First Two Quarters of 2005
Domestic Company-owned stores	+ 8.6%	+ 11.2%
Domestic franchise stores	+ 6.6%	+ 8.7%
		·
Domestic stores	+ 6.9%	+ 9.0%
International stores	+ 7.8%	+ 8.2%

#### Store Counts and Net Unit Growth

	Domestic Company-owned Stores	Domestic Franchise Stores	Total Domestic Stores	International Stores	Total
				-	
Store count at March 27, 2005	568	4,447	5,015	2,784	7,799
Openings	_	26	26	76	102
Closings	<del>-</del>	(12)	(12)	(11)	(23)
Transfers	1	(1)	_	_	_
Store count at June 19, 2005	569	4,460	5,029	2,849	7,878
Second quarter net growth	1	13	14	65	79
First two quarters net growth	(11)	32	21	100	121
Trailing 4 quarters net growth	(8)	112	104	244	348

#### Income Statement Data

	Second Quarter of 2005		r Second Quarter of 2004				First Two Quarters of 2004	
Total revenues	\$347.0	100.0%	\$324.2	100.0%	\$716.6	100.0%	\$643.0	100.0%
Cost of sales	258.6	74.5%	246.6	76.1%	535.2	74.7%	484.3	75.3%
General and administrative	41.8	12.1%	38.3	11.8%	84.3	11.8%	75.9	11.8%
Income from operations	46.6	13.4%	39.3	12.1%	97.1	13.5%	82.8	12.9%
Interest expense, net	10.5	3.0%	13.8	4.2%	20.9	2.9%	27.7	4.3%
Income before provision for income taxes	36.1	10.4%	25.5	7.9%	76.2	10.6%	55.1	8.6%
Provision for income taxes	12.7	3.7%	9.6	3.0%	27.8	3.9%	20.8	3.3%
Net income	\$ 23.4	6.7%	\$ 15.9	4.9%	\$ 48.4	6.7%	\$ 34.3	5.3%

#### Revenues

Revenues primarily include retail sales by Company-owned stores, royalties from domestic and international franchise stores, and sales of food, equipment and supplies by our distribution centers to certain domestic and international franchise stores. Company-owned store and franchise store revenues may vary significantly from period to period due to changes in store count mix while distribution revenues may vary significantly as a result of fluctuations in commodity prices, primarily cheese and meats.

Consolidated revenues increased \$22.8 million, or 7.0%, to \$347.0 million in the second quarter of 2005, from \$324.2 million in the comparable period in 2004, and increased \$73.6 million, or 11.5%, to \$716.6 million in the first two quarters of 2005, from \$643.0 million in the comparable period in 2004. These increases were a result of increases in revenues at each of our reportable segments and are more fully described below.

#### **Domestic Stores**

Domestic stores revenues are comprised of revenues from our domestic Company-owned store operations and domestic franchise operations, as summarized in the following table.

Domestic Stores	Second Quarter of 2005		Second Quarter of 2004		First Two Quarters of 2005		First Two Quarters of 2004	
Domestic Company-owned stores	\$ 91.7	71.1%	\$ 84.1	71.3%	\$189.9	71.3%	\$172.0	71.5%
Domestic franchise	37.2	28.9%	33.8	28.7%	76.5	28.7%	68.4	28.5%
Total domestic stores revenues	\$128.9	100.0%	\$117.8	100.0%	\$266.4	100.0%	\$240.4	100.0%

Domestic stores revenues increased \$11.1 million, or 9.4%, to \$128.9 million in the second quarter of 2005, from \$117.8 million in the comparable period in 2004, and increased \$26.0 million, or 10.8%, to \$266.4 million in the first two quarters of 2005, from \$240.4 million in the comparable period in 2004. These increases in revenues were due primarily to higher domestic Company-owned and franchise same store sales as well as increases in the average number of domestic franchise stores in operation during 2005. Domestic same store sales increased 6.9% and 9.0% in the second quarter and first two quarters of 2005, respectively, compared to the same periods in 2004, driven by positive consumer response to the Company's marketing and promotional activities. These changes in domestic stores revenues are more fully described below.

### **Domestic Company-Owned Stores**

Revenues from domestic Company-owned store operations increased \$7.6 million, or 9.1%, to \$91.7 million in the second quarter of 2005, from \$84.1 million in the comparable period in 2004, and increased \$17.9 million, or 10.4%, to \$189.9 million in the first two quarters of 2005, from \$172.0 million in the comparable period in 2004. These increases in revenues were due primarily to higher same store sales. Domestic Company-owned same store sales increased 8.6% and 11.2% in the second quarter and first two quarters of 2005, respectively, compared to the same periods in 2004. There were 569 and 577 domestic Company-owned stores in operation as of June 19, 2005 and June 13, 2004, respectively.

#### Domestic Franchise

Revenues from domestic franchise operations increased \$3.4 million, or 10.3%, to \$37.2 million in the second quarter of 2005, from \$33.8 million in the comparable period in 2004, and increased \$8.1 million, or 11.8%, to \$76.5 million in the first two quarters of 2005, from \$68.4 million in the comparable period in 2004. These increases in revenues were due primarily to higher same store sales and an increase in the average number of domestic franchise stores open during 2005. Domestic franchise same store sales increased 6.6% and 8.7% in the second quarter and first two quarters of 2005, respectively, compared to the same periods in 2004. There were 4,460 and 4,348 domestic franchise stores in operation as of June 19, 2005 and June 13, 2004, respectively. The average royalty rate earned on domestic franchise retail sales was 5.4% in the second quarter of 2005.

#### **Domestic Distribution**

Revenues from domestic distribution operations increased \$7.3 million, or 4.0%, to \$188.2 million in the second quarter of 2005, from \$180.9 million in the comparable period in 2004, and increased \$38.2 million, or 10.9%, to \$390.0 million in the first two quarters of 2005, from \$351.8 million in the comparable period in 2004. These increases in revenues were due primarily to higher volumes related to increases in domestic franchise retail sales, offset in part by a decrease in cheese prices. The published cheese block price-per-pound averaged \$1.51 and \$1.53 in the second quarter and first two quarters of 2005, respectively, down from \$2.01 and \$1.67 in the comparable periods in 2004. Had the 2005 average cheese prices been in effect during 2004, distribution revenues for the second quarter and first two quarters of 2004 would have been approximately \$12.9 million and \$6.1 million, respectively, lower than the reported 2004 reported amounts.

#### **International**

Revenues from international operations increased \$4.3 million, or 17.0%, to \$29.8 million in the second quarter of 2005, from \$25.5 million in the comparable period in 2004, and increased \$9.4 million, or 18.6%, to \$60.2 million in the first two quarters of 2005, from \$50.8 million in the comparable period in 2004. These increases in revenues were due to higher same store sales, an increase in the average number of international stores open during 2005, related increases in revenues from our international distribution operations and the positive effect of a weaker U.S. Dollar in the key international markets in which we compete. On a constant dollar basis, same store sales increased 7.8% and 8.2% in the second quarter and first two quarters of 2005, respectively, versus the comparable period in 2004. There were 2,849 and 2,605 international stores in operation as of June 19, 2005 and June 13, 2004, respectively. The average royalty rate earned on international franchise retail sales was 3.2% in the second quarter of 2005.

#### Cost of Sales / Operating Margin

Consolidated cost of sales is comprised primarily of domestic Company-owned store and domestic distribution costs incurred to generate related revenues. Components of consolidated cost of sales primarily include food, labor and occupancy costs.

The consolidated operating margin, which we define as revenues less cost of sales, increased \$10.8 million, or 13.9%, to \$88.4 million in the second quarter of 2005, from \$77.6 million in the comparable period in 2004 and increased \$22.7 million, or 14.3%, to \$181.4 million in the first two quarters of 2005, from \$158.7 million in the comparable period in 2004. These results are summarized in the following table.

	Second Quarter of 2005						First Two Quarters of 2004	
Consolidated revenues	\$347.0	100.0%	\$324.2	100.0%	\$716.6	100.0%	\$643.0	100.0%
Consolidated cost of sales	258.6	74.5%	246.6	76.1%	535.2	74.7%	484.3	75.3%
Consolidated operating margin	\$ 88.4	25.5%	\$ 77.6	23.9%	\$181.4	25.3%	\$158.7	24.7%

The increases in consolidated operating margin for the second quarter and first two quarters of 2005 were due primarily to higher domestic franchise and international royalty revenues resulting from strong global retail sales growth.

As a percentage of revenues, the consolidated operating margin increased 1.6 percentage points to 25.5% in the second quarter of 2005, from 23.9% in the comparable period in 2004, and increased 0.6 percentage points to 25.3% in the first two quarters of 2005, from 24.7% in the comparable period in 2004. The consolidated operating margin as a percentage of revenues was positively impacted by higher same store sales and store counts, which generated increased domestic and international franchise royalty revenues, higher distribution volumes and higher domestic Company-owned store revenues. Additionally, the consolidated operating margin was positively impacted as a result of lower cheese costs, which benefited domestic Company-owned store and distribution operating margins as a percentage of revenues.

As mentioned above, the consolidated operating margin as a percentage of revenues was positively impacted by lower cheese costs. Cheese price changes are a "pass-through" in domestic distribution revenues and cost of sales and, as such, have no impact on the related operating margin. However, cheese price changes do impact operating margin as a percentage of revenues. Had the 2005 average cheese prices been in effect during 2004, the total operating margin for the second quarter and first two quarters of 2004 would have each been approximately 24.9% of total revenues, versus the reported 23.9% and 24.7%, respectively. This would have resulted in operating margin improvements of 0.6 and 0.4 percentage points in the second quarter and first two quarters of 2005, respectively, versus the reported improvements of 1.6 and 0.6 percentage points.

#### **Domestic Company-Owned Stores**

The domestic Company-owned store operating margin increased \$3.5 million, or 23.1%, to \$18.6 million in the second quarter of 2005, from \$15.1 million in the comparable period in 2004, and increased \$5.7 million, or 17.3%, to \$38.7 million in the first two quarters of 2005, from \$33.0 million in the comparable period in 2004. These results are summarized in the following table.

Domestic Company-Owned Stores	Second of 2		Second of 2		First ' Quarters		First ' Quarters	
	-	_						
Revenues	\$91.7	100.0%	\$84.1	100.0%	\$189.9	100.0%	\$172.0	100.0%
Cost of sales	73.1	79.7%	69.0	82.0%	151.2	79.6%	139.1	80.8%
Store operating margin	\$18.6	20.3%	\$15.1	18.0%	\$ 38.7	20.4%	\$ 33.0	19.2%

The increases in the domestic Company-owned store operating margin during the second quarter and first two quarters of 2005 were due primarily to increases in same store sales and reductions in cheese prices.

As a percentage of store revenues, the store operating margin increased 2.3 percentage points, to 20.3%, in the second quarter of 2005, from 18.0% in the comparable period in 2004, and increased 1.2 percentage points, to 20.4% in the first two quarters of 2005, from 19.2% in the comparable period in 2004.

As a percentage of store revenues, food costs decreased 1.3 percentage points to 28.3% in the second quarter of 2005, from 29.6% in the comparable period in 2004, and increased 0.8 percentage points to 28.7% in the first two quarters of 2005, from 27.9% in the comparable period in 2004. The decrease in food costs as a percentage of store revenues during the second quarter was due primarily to a reduction in cheese prices. The increase in food costs as a percentage of store revenues during the first two quarters was due primarily to a change in product mix as a result of certain promotions in 2005, offset in part by a reduction in cheese prices.

As a percentage of store revenues, labor costs increased 0.3 percentage points to 29.6% in the second quarter of 2005, from 29.3% in the comparable period in 2004, and decreased 0.6 percentage points to 29.4% in the first two quarters of 2005, from 30.0% in the comparable period in 2004.

As a percentage of store revenues, occupancy costs, which include rent, telephone, utilities and depreciation, decreased 0.5 percentage points to 10.8% in the second quarter of 2005, from 11.3% in the comparable period in 2004, and decreased 0.7 percentage points to 10.5% in the first two quarters of 2005, from 11.2% in the comparable period in 2004. These decreases in occupancy costs as a percentage of revenues were driven primarily by higher same store sales.

#### **Domestic Distribution**

The domestic distribution operating margin increased \$1.6 million, or 9.5%, to \$18.0 million in the second quarter of 2005, from \$16.4 million in the comparable period in 2004, and increased \$4.6 million, or 14.0%, to \$37.7 million in the first two quarters of 2005, from \$33.1 million in the comparable period in 2004. These results are summarized in the following table.

Domestic Distribution	Second C of 20		Second C of 20	•	First ' Quarters		First ' Quarters	
Revenues	\$188.2	100.0%	\$180.9	100.0%	\$390.0	100.0%	\$351.8	100.0%
Cost of sales	170.2	90.4%	164.5	90.9%	352.3	90.3%	318.7	90.6%
Distribution operating margin	\$ 18.0	9.6%	\$ 16.4	9.1%	\$ 37.7	9.7%	\$ 33.1	9.4%

The increases in the domestic distribution operating margin during the second quarter and first two quarters of 2005 were due primarily to higher volumes as a result of increases in domestic retail sales, offset in part by higher labor, delivery and occupancy costs.

As a percentage of distribution revenues, the distribution operating margin increased 0.5 percentage points, to 9.6%, in the second quarter of 2005, from 9.1% in the comparable period in 2004, and increased 0.3 percentage points, to 9.7% in the first two quarters of 2005, from 9.4% in the comparable period in 2004. Had the 2005 average cheese prices been in effect during 2004, the distribution operating margin for the second quarter and first two quarters of 2004 would have been approximately 9.8% and 9.6% of distribution revenues, respectively, versus the reported 9.1% and 9.4%. This would have resulted in an operating margin decrease of 0.2 percentage points during the second quarter of 2005, versus the reported increase of 0.5 percentage points, and an operating margin improvement of 0.1 percentage points in the first two quarters of 2005, versus the reported improvements of 0.3 percentage points.

#### General and Administrative Expenses

General and administrative expenses increased \$3.5 million, or 9.2%, to \$41.8 million in the second quarter of 2005, from \$38.3 million in the comparable period in 2004, and increased \$8.4 million, or 11.1%, to \$84.3 million in the first two quarters of 2005, from \$75.9 million in the comparable period in 2004. These increases in general and administrative expenses were due primarily to increases in variable general and administrative expenses, including higher administrative labor as a result of higher performance-based bonuses and increases in advertising contributions as a result of higher Company-owned same store sales. As a percentage of total revenues, general and administrative expenses increased 0.3 percentage points to 12.1% in the second quarter of 2005, from 11.8% in the comparable period in 2004, and remained flat at 11.8% in the first two quarters of 2005 compared to the comparable period in 2004.

#### Interest Expense

Interest expense decreased \$3.3 million, or 24.0%, to \$10.6 million in the second quarter of 2005, from \$13.9 million in the comparable period in 2004, and decreased \$6.7 million, or 24.1%, to \$21.2 million in the first two quarters of 2005, from \$27.9 million in the comparable period in 2004. These decreases in interest expense were due primarily to lower average debt balances and a reduction in our average borrowing rates. Our average outstanding debt balance, excluding capital lease obligations, decreased \$159.4 million to \$771.4 million in the second quarter of 2005, from \$930.8 million in the comparable period in 2004, and decreased \$171.5 million to \$762.2 million in the first two quarters of 2005, from \$933.7 million in the comparable period in 2004. Our effective borrowing rate decreased 0.5 percentage points to 5.3% during both the second quarter and first two quarters in 2005, respectively, from 5.8% in the prior year periods. These reductions in average borrowing rates were due to senior credit facility margin pricing reductions and prepayments of senior subordinated notes in 2004, offset in part by higher market interest rates.

#### **Provision for Income Taxes**

Provision for income taxes increased \$3.1 million to \$12.7 million in the second quarter of 2005, from \$9.6 million in the comparable period in 2004, and increased \$7.0 million to \$27.8 million in the first two quarters of 2005, from \$20.8 million in the comparable period in 2004. The effective tax rate for the second quarter decreased 2.6 percentage points to 35.2% in the second quarter of 2005, from 37.8% in the comparable period in 2004, and decreased 1.3 percentage points to 36.5% in the first two quarters of 2005, from 37.8% in the comparable period in 2004. These decreases in the effective tax rate were due primarily to the reversal of valuation allowances related to net operating loss deferred tax assets from certain of our foreign operations.

## **Liquidity and Capital Resources**

We had negative working capital of \$21.2 million and cash and cash equivalents of \$10.5 million at June 19, 2005. Historically, we have operated with minimal positive or negative working capital, primarily because our receivable collection periods and inventory turn rates are faster than the normal payment terms on our current liabilities. We generally collect our receivables within three weeks from the date of the related sale and we generally experience 40 to 50 inventory turns per year. In addition, our sales are not typically seasonal, which further limits our working capital requirements. These factors, coupled with significant and ongoing cash flows from operations, which are primarily used to repay debt, invest in long-term assets, and pay dividends, reduce our working capital amounts. Our primary sources of liquidity are cash flows from operations and availability of borrowings under our revolving credit facility. We expect to fund planned capital expenditures, debt repayments and dividends from these sources. We did not have any material commitments for capital expenditures as of June 19, 2005.

As of June 19, 2005, we had \$770.7 million of debt, of which \$16.5 million was classified as a current liability, including \$15.0 million of borrowings under our \$125.0 million revolving credit facility. Letters of credit issued under the revolving credit facility were \$27.3 million. These letters of credit are primarily related to our casualty insurance programs and distribution center leases. Borrowings under the revolving credit facility are available to fund our working capital requirements, capital expenditures and other general corporate purposes.

We enter into interest rate swaps, collars or similar instruments with the objective of reducing volatility relating to our borrowing costs. As of June 19, 2005, we were party to interest rate derivatives in the total notional amount of \$475.0 million. Subsequent to the second quarter, a \$300.0 million interest rate swap expired and a \$350.0 million interest rate swap took effect. Approximately 72% of outstanding borrowings were contractually fixed as of June 19, 2005.

Cash provided by operating activities was \$71.6 million and \$52.9 million in the first two quarters of 2005 and 2004, respectively. The \$18.7 million increase was due primarily to a \$14.1 million increase in net income and a \$5.7 million net change in operating assets and liabilities.

Cash used in investing activities was \$12.7 million and \$17.3 million in the first two quarters of 2005 and 2004, respectively. The \$4.6 million decrease was due primarily to a \$2.4 million decrease in capital expenditures and a \$1.9 million increase in proceeds from the sale of property, plant and equipment resulting from the sale of nine Company-owned stores in the first quarter of 2005.

Cash used in financing activities was \$88.6 million and \$27.3 million in the first two quarters of 2005 and 2004, respectively. The \$61.3 million increase was due primarily to a \$75.0 million purchase of common stock, a \$23.7 million increase in repayments of long-term debt and a \$6.9 million dividend payment, offset in part by \$40.0 million of proceeds resulting from short-term borrowings to partially fund the aforementioned share repurchase.

Based upon the current level of operations and anticipated growth, we believe that the cash generated from operations and amounts available under the revolving credit facility will be adequate to meet our anticipated debt service requirements, capital expenditures, dividend payments and working capital needs for the next twelve months. Our ability to continue to fund these items and continue to reduce debt could be adversely affected by the occurrence of any of the events described under "Risk Factors" in our filings with the Securities and Exchange Commission. There can be no assurance, however, that our business will generate sufficient cash flows from operations or that future borrowings will be available under the senior secured credit facility or otherwise to enable us to service our indebtedness, including the senior secured credit facility and the senior subordinated notes, or to make anticipated dividend payments. Our future operating performance and our ability to service or refinance the senior subordinated notes and to service, extend or refinance the senior secured credit facility will be subject to future economic conditions and to financial, business and other factors, many of which are beyond our control. Additionally, Domino's, Inc. may be requested to provide funds to its parent company, Domino's Pizza, Inc. for dividends, distributions and/or other cash needs of Domino's Pizza, Inc.

#### Forward-Looking Statements

This filing contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements relating to our anticipated profitability and operating performance reflect management's expectations based upon currently available information and data. However, actual results are subject to future risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. The risks and uncertainties that can cause actual results to differ materially include: the uncertainties relating to litigation; consumer preferences, spending patterns and demographic trends; the effectiveness of our advertising, operations and promotional initiatives; our ability to retain key personnel; new product and concept developments by Domino's and other food-industry competitors; the ongoing profitability of our franchisees and the ability of Domino's and our franchisees to open new restaurants; changes in food prices, particularly cheese, labor, utilities, insurance, employee benefits and other operating costs; the impact that widespread illness or general health concerns may have on our business and the economy of the countries in which we operate; severe weather conditions and natural disasters; changes in our effective tax rate; changes in government legislation and regulations; adequacy of our insurance coverage; costs related to future financings and changes in accounting policies. Further information about factors that could affect Domino's financial and other results is included in our other filings with the Securities and Exchange Commission. We do not undertake to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

#### Market Risk

We are exposed to market risks from interest rate changes on our variable rate debt. Management actively monitors this exposure. We do not engage in speculative transactions nor do we hold or issue financial instruments for trading purposes.

#### **Interest Rate Derivatives**

We enter into interest rate swaps, collars or similar instruments with the objective of reducing volatility relating to our borrowing costs.

We are party to two interest rate swap agreements which effectively convert the variable LIBOR component of the effective interest rate on a portion of our debt under our senior secured credit facility to various fixed rates over various terms. We are also party to two interest rate swap agreements which effectively convert the 8.25% interest rate on our debt under our senior subordinated notes to variable rates over the term of the senior subordinated notes.

These agreements are summarized in the following table.

Derivative	Total Notional Amount	Term	Company Pays	Counterparty Pays
Interest Rate Swap	\$75.0 million	August 2002 – June 2005	3.25%	LIBOR
Interest Rate Swap	\$50.0 million	August 2003 – July 2011	LIBOR plus 319 basis points	8.25%
Interest Rate Swap	\$50.0 million	August 2003 – July 2011	LIBOR plus 324 basis points	8.25%
Interest Rate Swap	\$300.0 million	June 2004 – June 2005	1.62%	LIBOR

In 2004, we entered into an additional interest rate swap agreement effectively converting the variable LIBOR component of the effective interest rate on a portion of our debt under our senior secured credit facility term debt to a fixed rate. The agreement has a notional starting amount of \$350.0 million, began June 30, 2005, ends in June 2007 and fixes the variable LIBOR component at 3.21%. We pay a fixed interest rate under this agreement while the counterparty pays a floating rate. Additionally, the \$300.0 million interest rate swap included in the table above expired on June 30, 2005.

#### **Interest Rate Risk**

Our variable interest expense is sensitive to changes in the general level of interest rates. At June 19, 2005, the weighted average interest rate on our \$213.0 million of variable interest debt was 5.9%.

We had total interest expense of approximately \$21.2 million in the first two quarters of 2005. The estimated increase in interest expense for this period from a hypothetical 200 basis point adverse change in applicable variable interest rates would be approximately \$2.0 million.

#### **Item 4. Controls and Procedures**

Domino's Pizza, Inc.'s Chairman and Chief Executive Officer, David A. Brandon, and Executive Vice President and Chief Financial Officer, Harry J. Silverman, performed an evaluation of the effectiveness of Domino's Pizza, Inc.'s and Domino's, Inc.'s disclosure controls and procedures (as that term is defined in Rule 13a-15(e) under the Securities Exchange of 1934, as amended) as of the end of the period covered by this report. Based on that evaluation, Messrs. Brandon and Silverman concluded that each of Domino's Pizza, Inc.'s and Domino's, Inc.'s disclosure controls and procedures were effective.

During the quarterly period ended June 19, 2005 there have been no changes in either Domino's Pizza, Inc.'s or Domino's, Inc.'s internal controls over financial reporting that have materially affected or are reasonably likely to materially affect Domino's Pizza, Inc.'s or Domino's, Inc.'s internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

We are a party to lawsuits, revenue agent reviews by taxing authorities and administrative proceedings in the ordinary course of business which include workers' compensation, general liability, automobile and franchisee claims. We are also subject to suits related to employment practices and, specifically in California, wage and hour claims and two class actions pending in Orange County, California Superior Court brought by former employees. On June 10, 2003, a class action complaint was filed alleging that we failed to provide meal and rest breaks to our employees. This case is in the discovery stage and no determination with respect to class certification has been made.

On August 19, 2004, a class action complaint was filed by a former general manager alleging that we misclassified the position of general manager. We classify the general manager of a Domino's Pizza store as an exempt employee. This case involves the issue of whether employees and former employees in the general manager position who worked in our 60 California stores during specified time periods were misclassified as exempt and deprived of overtime pay. We believe this case is without merit and intend to vigorously defend against the related claims. This case is in the earliest stages of discovery, and the status of the class action certification is yet to be determined. We are presently unable to predict the probable outcome of this matter or the amounts of any potential damages at issue.

We believe that these matters, individually and in the aggregate, will not have a significant adverse effect on our financial condition and that our established reserves adequately provide for the resolution of such claims.

Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

Period	(a) Total Number of Shares (or Units) Purchased	rage Price Paid nare (or Unit)	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
Period #1 (March 28, 2005 to April 24, 2005)	4,409,171(1)	\$ 17.01	_	_
Period #2 (April 25, 2005 to May 22, 2005)	_	_	<del></del>	_
Period #3 (May 23, 2005 to June 19, 2005)	<del>-</del>	_	<del>_</del>	_
		 	<u> </u>	
Total	4,409,171	\$ 17.01	<del>_</del>	_

<sup>(1)</sup> As previously reported, in the second quarter we repurchased and retired 4,409,171 shares of our Common Stock from JP Morgan Capital, L.P. and its affiliates (collectively, JPMP), for \$75.0 million, or \$17.01 per share.

#### Item 3. Defaults Upon Senior Securities

None.

#### Item 4. Submission of Matters to a Vote of Security Holders

- (a) We held our 2005 Annual Meeting of Shareholders on May 5, 2005.
- (b) The following matters were voted upon at the 2005 Annual Meeting of Shareholders:
  - 1. The election of the nominees for the Board of Directors who will serve for a term to expire at the 2008 Annual Meeting of Shareholders was voted on by the shareholders. The nominees, all of whom were elected, were Andrew B. Balson and Vernon "Bud" O. Hamilton. The Inspector of Election certified the following vote tabulations:

	Votes For	Votes Withheld
Andrew B. Balson	51,173,718	4,201,481
Vernon "Bud" O. Hamilton	55,044,568	330,631

2. A proposal to ratify the selection of PricewaterhouseCoopers LLP as independent registered public accounting firm for the Company for fiscal year 2005 was approved by the shareholders. The Inspector of Election certified the following vote tabulations:

Votes For	Votes Against	Votes Abstaining
55,295,930	69,153	10,114

The proposal passed with 99.9% of the voted shares being voted "FOR" the proposal.

#### **Item 5. Other Information**

Hein 5. C	other information
No	one.
Item 6. I	Exhibits
Exhibit Number	Description
10.1	4 <sup>th</sup> Amendment to Credit Agreement, dated as of March 28, 2005, by and among Domino's, Inc., Domino's Pizza, Inc., various subsidiaries of Domino's, Inc., and JPMorgan Chase Bank, N.A. (Incorporated by reference to Exhibit 1.01 of the registrants' Current Report on Form 8-K on March 29, 2005 (the "March 2005 8-K")).
10.2	Stock Repurchase Agreement, dated as of March 29, 2005, by and among Domino's Pizza, Inc., JP Morgan Capital, L.P., Sixty Wall Street Fund, L.P. and J.P. Morgan Partners (BHCA), L.P. (Incorporated by reference to Exhibit 1.02 to the March 2005 8-K).
31.1	Certification by David A. Brandon pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
31.2	Certification by Harry J. Silverman pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
31.3	Certification by David A. Brandon pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's, Inc.
31.4	Certification by Harry J. Silverman pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's, Inc.
32.1	Certification by David A. Brandon pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
32.2	Certification by Harry J. Silverman pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
32.3	Certification by David A. Brandon pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's, Inc.
32.4	Certification by Harry J. Silverman pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's, Inc.

Date: August 3, 2005

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrants have duly caused this report to be signed on their behalf by the undersigned duly authorized officer.

DOMINO'S PIZZA, INC. DOMINO'S, INC. (Registrants)

/s/ Harry J. Silverman

Harry J. Silverman Chief Financial Officer

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER, DOMINO'S PIZZA, INC.

- I, David A. Brandon, Chief Executive Officer, Domino's Pizza, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's Pizza, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 2, 2005	/s/ David A. Brandon
August 3, 2005 Date	David A. Brandon Chief Executive Officer

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER, DOMINO'S PIZZA, INC.

- I, Harry Silverman, Chief Financial Officer, Domino's Pizza, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's Pizza, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER, DOMINO'S, INC.

- I, David A. Brandon, Chief Executive Officer, Domino's, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ David A. Brandon
David A. Brandon
Chief Executive Officer

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER, DOMINO'S, INC.

- I, Harry Silverman, Chief Financial Officer, Domino's, Inc., certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

In connection with the Quarterly Report of Domino's Pizza, Inc. (the "Company") on Form 10-Q for the period ended June 19, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, David A. Brandon, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David A. Brandon

David A. Brandon Chief Executive Officer

Dated: August 3, 2005

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's Pizza, Inc. and will be retained by Domino's Pizza, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

In connection with the Quarterly Report of Domino's Pizza, Inc. (the "Company") on Form 10-Q for the period ended June 19, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Harry J. Silverman, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Harry J. Silverman

Harry J. Silverman Chief Financial Officer

Dated: August 3, 2005

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's Pizza, Inc. and will be retained by Domino's Pizza, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

In connection with the Quarterly Report of Domino's, Inc. (the "Company") on Form 10-Q for the period ended June 19, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, David A. Brandon, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David A. Brandon

David A. Brandon Chief Executive Officer

Dated: August 3, 2005

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's, Inc. and will be retained by Domino's, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

In connection with the Quarterly Report of Domino's, Inc. (the "Company") on Form 10-Q for the period ended June 19, 2005, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Harry J. Silverman, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Harry J. Silverman

Harry J. Silverman Chief Financial Officer

Dated: August 3, 2005

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's, Inc. and will be retained by Domino's, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.