UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO
SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported) July 20, 2026

Domino’s Pizza, Inc.
(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction of Incorporation or Organization)

001-32242	**38-2511577**
(Commission File Number)	**(I.R.S. Employer Identification No.)**
30 Frank Lloyd Wright Drive **Ann Arbor, Michigan**	**48105**
(Address of Principal Executive Offices)	**(Zip Code)**

Registrant’s telephone number, including area code (734) 930-3030

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Exchange Act:

Title of Each Class	Trading Symbol	Name of Each Exchange on Which Registered
Domino’s Pizza, Inc. Common Stock, $0.01 par value	DPZ	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition.

On July 20, 2026, Domino's Pizza, Inc. issued a press release announcing financial results for the second quarter ended June 14, 2026. A copy of the press release is attached hereto as Exhibit 99.1. The information in this Form 8-K and the Exhibit attached hereto are being furnished pursuant to Item 2.02 of Form 8-K and therefore shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	Description
99.1	Domino's Pizza, Inc. second quarter of 2026 financial results press release, dated July 20, 2026.
104	The cover page from this Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DOMINO'S PIZZA, INC.
(Registrant)

Date: July 20, 2026

/s/ Sandeep Reddy
Sandeep Reddy
Executive Vice President, Chief Financial Officer
(Principal Financial Officer)

For Immediate Release

Exhibit 99.1
Contact: Greg Lemenchick
Vice President - Investor Relations
investorrelations@dominos.com

Domino's Pizza® Announces Second Quarter 2026 Financial Results

Global retail sales growth (excluding foreign currency impact) of 3.0%

U.S. same store sales growth of 0.1%

International same store sales decline (excluding foreign currency impact) of 0.1%

Global net store growth of 209 stores, including 26 net store openings in the U.S. and 183 net store openings internationally

Income from operations increased 3.1%; excluding the $1.1 million positive impact of foreign currency exchange rates on international franchise royalty revenues, income from operations increased 2.6%

ANN ARBOR, Michigan, July 20, 2026: Domino's Pizza, Inc. (Nasdaq: DPZ), the largest pizza company in the world, announced results for the second quarter of 2026.

"In the second quarter, Domino's drove meaningful order count growth," said Russell Weiner, Domino's Chief Executive Officer. "I believe order growth is the most important driver of long-term success in our business. In a quarter where the broader U.S. QSR industry continued to face pressure on consumer demand, Domino's generated order count growth across both our delivery and carryout businesses, bringing millions of new customers to our brand. These new customers strengthen our long-term growth flywheel by engaging with our loyalty program, while their orders power our supply chain business, fuel store growth, and drive market share. My conviction in Domino's long-term growth potential remains as strong as ever. Our scale and competitive position have never been stronger. Domino's is uniquely positioned to continue gaining market share and delivering long-term value for shareholders."

Second Quarter of 2026 Operational and Financial Highlights (Unaudited):

The tables below outline certain statistical measures utilized by the Company to analyze its performance, as well as key financial results. This historical data is not necessarily indicative of results to be expected for any future period. Refer to *Comments on Regulation G* below for additional details, including definitions of these statistical measures and certain reconciliations.

	Second Quarter		Two Fiscal Quarters	
	2026	**2025**	**2026**	**2025**
Global retail sales: (in millions of U.S. dollars)				
U.S. stores	$ 2,381.1	$ 2,335.6	$ 4,683.7	$ 4,576.3
International stores	2,468.9	2,334.2	4,906.0	4,557.7
Total	$ 4,850.0	$ 4,669.8	$ 9,589.7	$ 9,134.0

	Second Quarter		Two Fiscal Quarters	
	2026	**2025**	**2026**	**2025**
Global retail sales growth: (versus prior year period, excluding foreign currency impact)				
U.S. stores	+ 1.9%	+ 5.1%	+ 2.3%	+ 3.2%
International stores	+ 4.1%	+ 6.0%	+ 4.0%	+ 7.1%
Total	+ 3.0%	+ 5.6%	+ 3.2%	+ 5.1%

	Second Quarter		Two Fiscal Quarters	
	2026	**2025**	**2026**	**2025**
Same store sales growth: (versus prior year period)				
U.S. Company-owned stores	+ 2.1%	+ 2.6%	+ 3.3%	(0.2)%
U.S. franchise stores	0.0%	+ 3.4%	+ 0.4%	+ 1.5%
U.S. stores	+ 0.1%	+ 3.4%	+ 0.5%	+ 1.4%
International stores (excluding foreign currency impact)	(0.1)%	+ 2.4%	(0.2)%	+ 3.0%

	U.S. Company-owned Stores	U.S. Franchise Stores	Total U.S. Stores	International Stores	Total
Second quarter of 2026 store counts:					
Store count at March 22, 2026	262	6,943	7,205	15,117	22,322
Openings	1	26	27	223	250
Closings	—	(1)	(1)	(40)	(41)
Transfers	(77)	77	—	—	—
Store count at June 14, 2026	186	7,045	7,231	15,300	22,531
Second quarter 2026 net store growth	1	25	26	183	209
Trailing four quarters net store growth	6	164	170	825	995

(In millions, except percentages, percentage points, per share data and leverage ratio)	Second Quarter			Two Fiscal Quarters		
	2026	2025	Increase/ (Decrease)	2026	2025	Increase/ (Decrease)
Total revenues	$1,194.4	$1,145.1	+ 4.3%	$2,345.0	$2,257.2	+ 3.9%
Supply chain gross margin	12.0%	11.8%	+ 0.2 pp	12.1%	11.7%	+ 0.4 pp
Income from operations	$232.0	$225.0	+ 3.1%	$462.4	$435.1	+ 6.3%
Net income	$135.8	$131.1	+ 3.6%	$275.6	$280.7	(1.8)%
Diluted earnings per share	$4.07	$3.81	+ 6.8%	$8.21	$8.14	+ 0.9%
Leverage ratio				4.3x	4.7x	(0.4)x
Net cash provided by operating activities				$352.6	$366.9	(3.9)%
Capital expenditures				(39.0)	(35.2)	+ 10.8%
Free cash flow				$313.6	$331.7	(5.5)%

- **Revenues** increased $49.3 million, or 4.3%, in the second quarter of 2026 as compared to the second quarter of 2025, primarily due to higher supply chain revenues and higher global franchise royalties and advertising revenues. The increase in supply chain revenues was primarily attributable to higher order volumes, as well as an increase in the Company's food basket pricing to stores, which increased 2.2% in the second quarter of 2026 as compared to the second quarter of 2025. The increases in U.S. franchise royalties and advertising revenues were primarily driven by an increase in the average number of U.S. franchise stores open during the period resulting from net store growth during the trailing four quarters. International franchise royalties increased primarily due to net store growth during the trailing four quarters, as well as the positive impact of foreign currency exchange rates on international franchise royalty revenues of $1.1 million. These increases in revenues were partially offset by lower U.S. Company-owned store revenues as a result of the refranchising of certain U.S. Company-owned store markets in the second quarters of 2026 and 2025.
- **Supply chain gross margin** increased 0.2 percentage points in the second quarter of 2026 as compared to the second quarter of 2025, primarily due to procurement productivity, partially offset by an increase in the cost of the Company's food basket.
- **Income from operations** increased $7.0 million, or 3.1%, in the second quarter of 2026 as compared to the second quarter of 2025. Excluding the positive impact of foreign currency exchange rates on international franchise royalty revenues of $1.1 million, income from operations increased $5.9 million, or 2.6%, primarily due to higher U.S. and international franchise royalties and fees and gross margin dollar growth within supply chain. These increases in income from operations were partially offset by higher general and administrative expenses primarily due to expenses related to the Company's Worldwide Rally, which takes place every two years, in the second quarter of 2026.
- **Net income** increased $4.7 million, or 3.6%, in the second quarter of 2026 as compared to the second quarter of 2025, primarily due to higher income from operations, and to a lesser extent, a favorable change of $3.6 million in the pre-tax unrealized and realized losses associated with the remeasurement of the Company's investment in DPC Dash Ltd ("DPC Dash").
- **Diluted EPS** was $4.07 in the second quarter of 2026 as compared to $3.81 in the second quarter of 2025, representing a $0.26, or 6.8%, increase. The increase in diluted EPS was driven by higher net income, as well as a lower weighted average diluted share count resulting from the Company's share repurchases during the trailing four quarters.

- **Net cash provided by operating activities** was $352.6 million in the two fiscal quarters of 2026 as compared to $366.9 million in the two fiscal quarters of 2025. The Company spent $39.0 million on capital expenditures in the two fiscal quarters of 2026 as compared to $35.2 million in the two fiscal quarters of 2025, resulting in **free cash flow** of $313.6 million in the two fiscal quarters of 2026 as compared to $331.7 million in the two fiscal quarters of 2025. The decrease in free cash flow was a result of the negative impact of changes in operating assets and liabilities and the timing and amount of payments for advertising activities. These decreases were partially offset by the increase in income from operations (excluding the pre-tax realized gain on the sale of the Company's fully depreciated corporate aircraft in the first quarter of 2026).

Quarterly Dividend

Subsequent to the end of the second quarter of 2026, on July 14, 2026, the Company's Board of Directors declared a $1.99 per share quarterly dividend on its outstanding common stock for shareholders of record as of September 15, 2026, to be paid on September 30, 2026.

Share Repurchases

During the second quarter of 2026, the Company repurchased and retired 443,917 shares of common stock for a total of $156.2 million. During the two fiscal quarters of 2026, the Company repurchased and retired 632,221 shares of common stock for a total of $231.3 million. As of June 14, 2026, the Company had a total remaining authorized amount for share repurchases of $1.23 billion.

Comments on Regulation G

In addition to the GAAP financial measures set forth in this press release, the Company has included non-GAAP financial measures within the meaning of Regulation G, including free cash flow, income from operations, excluding foreign currency impact and Consolidated Adjusted EBITDA. The Company has also included metrics such as global retail sales, global retail sales growth (excluding foreign currency impact), same store sales growth, net store growth, food basket pricing change, impact of changes in foreign currency exchange rates on international franchise royalty revenues and the leverage ratio, which are commonly used statistical measures in the quick-service restaurant industry that are important to understanding Company performance.

The Company uses **"global retail sales,"** a statistical measure, to refer to total worldwide retail sales at Company-owned and franchised stores. The Company believes global retail sales information is useful in analyzing revenues because franchisees pay royalties and, in the U.S., advertising fees that are based on a percentage of franchise retail sales. The Company reviews comparable industry global retail sales information to assess business trends and to track the growth of the Domino's Pizza brand, and believes it is indicative of the financial health of the Company's franchisee base. In addition, supply chain revenues are directly impacted by changes in franchise retail sales in the U.S. and Canada. As a result, sales by Domino's franchisees have a direct effect on the Company's profitability. Retail sales for franchised stores are reported to the Company by its franchisees and are not included in Company revenues. "Global retail sales growth" is calculated as the change of U.S. Dollar global retail sales against the comparable period of the prior year. **"Global retail sales growth, excluding foreign currency impact,"** is calculated as the change of international local currency global retail sales against the comparable period of the prior year. Changes in global retail sales growth, excluding foreign currency impact are primarily driven by same store sales growth and net store growth.

The Company uses **"same store sales growth,"** a statistical measure, which is calculated for a given period by including only sales from stores that also had sales in the comparable weeks of both periods. International same store sales growth is calculated similarly to U.S. same store sales growth. Changes in international same store sales are reported on a constant dollar basis, which reflects changes in international local currency sales. Same store sales growth for transferred stores is reflected in their current classification.

The Company uses **"net store growth,"** a statistical measure, which is calculated by netting gross store openings with gross store closures during the period. Transfers between Company-owned stores and franchised stores are excluded from the calculation of net store growth.

The Company uses **"food basket pricing change,"** a statistical measure, which is calculated as the percentage change of the food basket (including both food and cardboard products) purchased by an average U.S. store (based on average weekly unit sales) from U.S. supply chain centers against the comparable period of the prior year. The Company believes that the food basket pricing change is important to understanding Company performance because as food basket prices fluctuate, revenues, cost of sales and gross margin percentages in the Company's supply chain segment also fluctuate. Additionally, cost of sales, gross margins and gross margin percentages for the Company's U.S. Company-owned stores also fluctuate.

The Company uses **"free cash flow,"** which is calculated as net cash provided by operating activities, less capital expenditures, both as reported under GAAP. The most directly comparable financial measure calculated and presented in accordance with GAAP is net cash provided by operating activities. The Company believes that the free cash flow measure is important to investors and other interested persons, and that such persons benefit from having a measure that communicates how much cash flow is available for working capital needs or repurchasing debt, making acquisitions, repurchasing common stock or paying dividends.

The Company uses **"income from operations, excluding foreign currency impact,"** which is calculated as income from operations as reported under GAAP, less the **"impact of changes in foreign currency exchange rates on international franchise royalty revenues,"** a statistical measure. The most directly comparable financial measure calculated and presented in accordance with GAAP is income from operations. The impact of changes in foreign currency exchange rates on international franchise royalty revenues is calculated as the difference in international franchise royalty revenues resulting from translating current period local currency results to U.S. dollars at current period exchange rates as compared to prior period exchange rates. The Company believes that the impact of changes in foreign currency exchange rates on international franchise royalty revenues is important to understanding Company performance given the significant variability in international franchise royalty revenues that can be driven by changes in foreign currency exchanges rates. International franchise royalty revenues do not have a cost of sales component, so changes in these revenues have a direct impact on income from operations.

The Company uses **"Consolidated Adjusted EBITDA,"** which is calculated as income from operations as reported under GAAP, excluding depreciation and amortization, non-cash equity-based compensation expense, gains and losses from the sale and disposal of assets and refranchising gains and losses, each as reported under GAAP. Consolidated Adjusted EBITDA is defined in the base indenture governing the Company's securitized debt and is used by the Company and investors to calculate the leverage ratio (defined below), and other ratios defined in the indenture governing the Company's securitized debt. As such, Consolidated Adjusted EBITDA is important to investors and other interested persons to understand the financial performance of the Company, and to assess the ability of the Company to meet its financial obligations.

The Company uses the **"leverage ratio[1],"** which is calculated as the Company's securitized debt related to its fixed-rate notes and borrowings under its variable funding notes, divided by Consolidated Adjusted EBITDA on a trailing four quarters basis. The Company has historically operated with a leverage ratio between four and six times. The Company reviews its leverage ratio on at least a quarterly basis and believes its leverage ratio is important to investors and other interested persons to understand the capital structure of the Company, and to assess the ability of the Company to meet its financial obligations.

The reconciliation of the leverage ratio for the second quarters of 2026 and 2025 is as follows below.

	June 14, 2026	June 15, 2025
2015 Ten-Year Notes	$ —	$ 742,000
2017 Ten-Year Notes	940,000	940,000
2018 7.5-Year Notes	—	402,688
2018 9.25-Year Notes	379,000	379,000
2019 Ten-Year Notes	648,000	648,000
2021 7.5-Year Notes	826,625	826,625
2021 Ten-Year Notes	972,500	972,500
2025 Five-Year Notes	500,000	—
2025 Seven-Year Notes	500,000	—
Total fixed-rate notes	$ 4,766,125	$ 4,910,813
Income from operations - second quarter of 2026 and 2025	$ 232,039	$ 225,044
Income from operations - first quarter of 2026 and 2025	230,357	210,095
Income from operations - fourth quarter of 2025 and 2024	295,667	273,652
Income from operations - third quarter of 2025 and 2024	223,168	198,831
Income from operations - trailing four quarters	$ 981,231	$ 907,622
Depreciation and amortization - trailing four quarters	$ 88,895	$ 88,227
Non-cash equity-based compensation expense - trailing four quarters	44,431	42,587
Refranchising gain - trailing four quarters	(4,231)	(3,883)
Gain on sale of assets - trailing four quarters	(7,780)	—
Loss on disposal of assets - trailing four quarters	1,739	1,812
Reconciliation of income from operations to Consolidated Adjusted EBITDA - trailing four quarters	$ 123,054	$ 128,743
Consolidated Adjusted EBITDA - trailing four quarters	$ 1,104,285	$ 1,036,365
Leverage ratio	4.3x	4.7x

(1) The Company also calculates and reviews its Senior Leverage Ratio and Holdco Leverage Ratio as defined in the indenture governing the Company's securitized debt.

Conference Call Information

The Company will file its Quarterly Report on Form 10-Q today. As previously announced, Domino’s Pizza, Inc. will hold a conference call today at 8:30 a.m. (Eastern) to review its second quarter 2026 financial results. The webcast is available at ir.dominos.com and will be archived for one year.

About Domino’s Pizza®

Founded in 1960, Domino’s Pizza is the largest pizza company in the world, with a significant business in both delivery and carryout. It ranks among the world’s top public restaurant brands with a global enterprise of more than 22,500 stores in over 90 markets. Domino’s had global retail sales of over $20.6 billion in the trailing four quarters ended June 14, 2026. Its system is comprised of independent franchise owners who accounted for 99% of Domino’s stores as of the end of the second quarter of 2026. In the U.S., Domino’s generated more than 85% of U.S. retail sales in 2025 via digital channels and has developed many innovative ordering platforms.

Order – dominos.com
Company Info – biz.dominos.com
Media Assets – media.dominos.com

Please visit our Investor Relations website at ir.dominos.com to view news, announcements, earnings releases, investor presentations and conference webcasts.

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995:

This press release contains various forward-looking statements about the Company within the meaning of the Private Securities Litigation Reform Act of 1995 (the “Act”) that are based on current management expectations that involve substantial risks and uncertainties that could cause actual results to differ materially from the results expressed in, or implied by, these forward-looking statements. The following cautionary statements are being made pursuant to the provisions of the Act and with the intention of obtaining the benefits of the “safe harbor” provisions of the Act. You can identify forward-looking statements by the use of words such as “anticipates,” “believes,” “could,” “should,” “estimates,” “expects,” “intends,” “may,” “will,” “plans,” “predicts,” “projects,” “seeks,” “approximately,” “potential,” “outlook” and similar terms and phrases that concern our strategy, plans or intentions, including references to assumptions. These forward-looking statements address various matters including information concerning future results of operations and business strategy, our anticipated profitability, estimates in same store sales growth, store growth and the growth of our U.S. and international business in general, our ability to service our indebtedness, our future cash flows, our operating performance, trends in our business and other descriptions of future events that reflect the Company’s expectations based upon currently available information and data. While we believe these expectations and projections are based on reasonable assumptions, such forward-looking statements are inherently subject to risks, uncertainties and assumptions. Important factors that could cause actual results to differ materially from our expectations are more fully described in our filings with the Securities and Exchange Commission, including under the section headed “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended December 28, 2025. Actual results may differ materially from those expressed or implied in the forward-looking statements as a result of various factors, including but not limited to: our substantial indebtedness and our ability to incur additional indebtedness or refinance or renegotiate key terms of that indebtedness in the future; the impact a downgrade in our credit rating may have on our business, financial condition and results of operations; our future financial performance and our ability to pay principal and interest on our indebtedness; the strength of our brand, including our ability to compete in the U.S. and internationally in our intensely competitive industry, including the food service and food delivery markets; our ability to successfully implement our growth strategy, including through our participation in the third-party order aggregation marketplace; labor shortages or changes in operating expenses resulting from increases in prices of food (particularly cheese), fuel and other commodity costs, labor, utilities, insurance, employee benefits and other operating costs or negative economic conditions; the effectiveness of our advertising, operations and promotional initiatives; shortages, interruptions or disruptions in the supply or delivery of fresh food products and store equipment; the additional risks our international operations subject us to, which may differ in each country in which we and our franchisees do business; the dependence of our earnings and business growth strategy on the success of our franchisees; our ability and that of our franchisees to successfully operate in the current and future credit environment; the impact of social media, the rise of artificial intelligence–generated content, or a boycott on our business, brand and reputation; the impact of new or improved technologies, including artificial intelligence, and alternative methods of delivery on consumer behavior; new product, digital ordering and concept developments by us, and other food-industry competitors; our ability to maintain good relationships with and attract new franchisees, and franchisees’ ability to successfully manage their operations without negatively impacting our royalty payments and fees or our brand’s reputation; our ability to successfully implement cost-saving strategies; changes in the level of consumer spending given general economic conditions, including interest rates, energy prices and consumer confidence or negative economic conditions in general; our ability and that of our franchisees to open new restaurants and keep existing restaurants in operation and maintain demand for new stores; the impact that widespread illness, health epidemics or general health concerns, severe weather conditions and natural disasters may have on our business and the economies of the countries where we operate; changes in foreign currency exchange rates; changes in income tax rates; our ability to retain or replace our executive officers and other key members of management and our ability to adequately staff our stores and supply chain centers with qualified personnel; our ability to find and/or retain suitable real estate for our stores and supply chain centers; changes in government legislation or regulation, including changes in laws and regulations regarding information privacy, payment methods, advertising and consumer protection and social media; adverse legal judgments or settlements; food-borne illness or contamination of products or food tampering or other events that may impact our reputation; data breaches, power loss, technological failures, user error or other cyber risks threatening us or our franchisees; the impact that environmental, social and governance matters may have on our business and reputation; the effect of war, terrorism, catastrophic events, geopolitical or reputational considerations or climate change; our ability to pay dividends and repurchase shares; changes in consumer tastes, spending and traffic patterns and demographic trends; changes in accounting policies; and adequacy of our insurance coverage. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this press release might not occur. All forward-looking statements speak only as of the date of this press release and should be evaluated with an understanding of their inherent uncertainty. Except as required under federal securities laws and the rules and regulations of the Securities and Exchange Commission, or other applicable law, we will not undertake, and specifically disclaim, any obligation to publicly update or revise any forward-looking statements to reflect events or circumstances arising after the date of this press release, whether as a result of new information, future events or otherwise. You are cautioned not to place undue reliance on the forward-looking statements included in this press release or that may be made elsewhere from time to time by, or on behalf of, us. All forward-looking statements attributable to us are expressly qualified by these cautionary statements.

TABLES TO FOLLOW

Domino's Pizza, Inc. and Subsidiaries
Condensed Consolidated Statements of Income
(Unaudited)

(In thousands, except share and per share data)	Fiscal Quarter Ended June 14, 2026	% of Total Revenues	June 15, 2025	% of Total Revenues
Revenues:				
U.S. Company-owned stores	$ 81,829		$ 92,456	
U.S. franchise royalties and fees	164,165		156,261	
Supply chain	731,708		687,062	
International franchise royalties and fees	81,822		77,164	
U.S. franchise advertising	134,903		132,201	
Total revenues	1,194,427	100.0%	1,145,144	100.0%
Cost of sales:				
U.S. Company-owned stores	72,517		78,073	
Supply chain	643,682		606,101	
Total cost of sales	716,199	60.0%	684,174	59.7%
Gross margin	478,228	40.0%	460,970	40.3%
General and administrative	115,373	9.7%	107,608	9.4%
U.S. franchise advertising	134,903	11.3%	132,201	11.5%
Refranchising gain	(4,087)	(0.4)%	(3,883)	(0.3)%
Income from operations	232,039	19.4%	225,044	19.7%
Other expense	(12,366)	(1.0)%	(15,974)	(1.4)%
Interest expense, net	(44,444)	(3.7)%	(40,819)	(3.6)%
Income before provision for income taxes	175,229	14.7%	168,251	14.7%
Provision for income taxes	39,479	3.3%	37,160	3.3%
Net income	$ 135,750	11.4%	$ 131,091	11.4%
Earnings per share:				
Common stock – diluted	$ 4.07		$ 3.81	
Weighted average diluted shares	33,318,244		34,401,016	

Domino’s Pizza, Inc. and Subsidiaries
Condensed Consolidated Statements of Income
(Unaudited)

(In thousands, except share and per share data)	Two Fiscal Quarters Ended June 14, 2026	% of Total Revenues	June 15, 2025	% of Total Revenues
Revenues:				
U.S. Company-owned stores	$ 163,927		$ 184,054	
U.S. franchise royalties and fees	322,179		307,261	
Supply chain	1,430,681		1,356,986	
International franchise royalties and fees	162,802		152,723	
U.S. franchise advertising	265,432		256,176	
Total revenues	2,345,021	100.0%	2,257,200	100.0%
Cost of sales:				
U.S. Company-owned stores	144,563		154,984	
Supply chain	1,257,718		1,198,099	
Total cost of sales	1,402,281	59.8%	1,353,083	59.9%
Gross margin	942,740	40.2%	904,117	40.1%
General and administrative	226,779	9.7%	216,685	9.6%
U.S. franchise advertising	265,432	11.3%	256,176	11.4%
Refranchising gain	(4,087)	(0.2)%	(3,883)	(0.2)%
Gain on sale of assets	(7,780)	(0.3)%	—	—
Income from operations	462,396	19.7%	435,139	19.3%
Other (expense) income	(18,356)	(0.8)%	8,053	0.4%
Interest expense, net	(88,169)	(3.7)%	(82,459)	(3.7)%
Income before provision for income taxes	355,871	15.2%	360,733	16.0%
Provision for income taxes	80,310	3.4%	79,991	3.6%
Net income	$ 275,561	11.8%	$ 280,742	12.4%
Earnings per share:				
Common stock – diluted	$ 8.21		$ 8.14	
Weighted average diluted shares	33,566,494		34,477,191	

Domino's Pizza, Inc. and Subsidiaries
Condensed Consolidated Balance Sheets
(Unaudited)

(In thousands)	June 14, 2026	December 28, 2025
Assets		
Current assets:		
Cash and cash equivalents	$ 164,836	$ 125,675
Restricted cash and cash equivalents	187,885	216,110
Accounts receivable, net	303,182	315,958
Inventories	75,057	79,189
Prepaid expenses and other	55,049	39,767
Advertising fund assets, restricted	119,410	117,502
Total current assets	905,419	894,201
Property, plant and equipment, net	374,446	324,022
Operating lease right-of-use assets	227,793	219,485
Investment in DPC Dash	17,714	36,070
Other assets	237,950	242,681
Total assets	$ 1,763,322	$ 1,716,459
Liabilities and stockholders' deficit		
Current liabilities:		
Current portion of long-term debt	$ 7,423	$ 6,131
Accounts payable	137,429	135,029
Operating lease liabilities	45,964	47,553
Advertising fund liabilities	117,830	115,412
Other accrued liabilities	280,024	237,496
Total current liabilities	588,670	541,621
Long-term liabilities:		
Long-term debt, less current portion	4,876,221	4,810,683
Operating lease liabilities	193,245	183,917
Other accrued liabilities	87,617	81,380
Total long-term liabilities	5,157,083	5,075,980
Total stockholders' deficit	(3,982,431)	(3,901,142)
Total liabilities and stockholders' deficit	$ 1,763,322	$ 1,716,459

Domino's Pizza, Inc. and Subsidiaries
Condensed Consolidated Statements of Cash Flows
(Unaudited)

(In thousands)	Two Fiscal Quarters Ended June 14, 2026	Two Fiscal Quarters Ended June 15, 2025
Cash flows from operating activities:		
Net income	$ 275,561	$ 280,742
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	40,781	40,713
Refranchising gain	(4,087)	(3,883)
Gain on sale of assets	(7,780)	—
Loss on disposal of assets	496	612
Amortization of debt issuance costs	2,970	2,419
Provision (benefit) for deferred income taxes	5,150	(2,700)
Non-cash equity-based compensation expense	21,146	21,356
Excess tax benefits from equity-based compensation	(625)	(2,343)
Provision (benefit) for losses on accounts and notes receivable	38	(4)
Unrealized and realized loss (gain) on investments, net	18,356	(8,053)
Changes in operating assets and liabilities	(1,197)	19,663
Changes in advertising fund assets and liabilities, restricted	1,794	18,338
Net cash provided by operating activities	352,603	366,860
Cash flows from investing activities:		
Capital expenditures	(39,008)	(35,231)
Proceeds from sale of assets	15,184	8,458
Sale of investments	—	44,085
Other	(826)	(2,517)
Net cash (used in) provided by investing activities	(24,650)	14,795
Cash flows from financing activities:		
Repayments of long-term debt and finance lease obligations	(1,575)	(1,861)
Proceeds from exercise of stock options	2,978	12,319
Purchases of common stock	(234,616)	(203,041)
Tax payments for restricted stock upon vesting	(12,863)	(8,472)
Payments of common stock dividends and equivalents	(68,242)	(60,257)
Net cash used in financing activities	(314,318)	(261,312)
Effect of exchange rate changes on cash	(820)	1,848
Change in cash and cash equivalents, restricted cash and cash equivalents	12,815	122,191
Cash and cash equivalents, beginning of period	125,675	186,126
Restricted cash and cash equivalents, beginning of period	216,110	195,370
Cash and cash equivalents included in advertising fund assets, restricted, beginning of period	92,200	80,928
Cash and cash equivalents, restricted cash and cash equivalents and cash and cash equivalents included in advertising fund assets, restricted, beginning of period	433,985	462,424
Cash and cash equivalents, end of period	164,836	272,859
Restricted cash and cash equivalents, end of period	187,885	211,734
Cash and cash equivalents included in advertising fund assets, restricted, end of period	94,079	100,022
Cash and cash equivalents, restricted cash and cash equivalents and cash and cash equivalents included in advertising fund assets, restricted, end of period	$ 446,800	$ 584,615

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